

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L22000504272
FILED 8:00 AM
November 30, 2022
Sec. Of State
jafason

Article I

The name of the Limited Liability Company is:

ICRA GROUP LLC

Article II

The street address of the principal office of the Limited Liability Company is:

1101 BRICKELL AVE
ST 8 FLOOR
MIAMI, FL. US 33031

The mailing address of the Limited Liability Company is:

1101 BRICKELL AVE
ST 8 FLOOR
MIAMI, FL. US 33131

Article III

Other provisions, if any:

ANY AND ALL LAWFUL BUSINESS

Article IV

The name and Florida street address of the registered agent is:

GRUPO RED INTERNATIONAL CORP
1101 BRICKELL AVE
ST 8 FLOOR
MIAMI, FL. 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JUAN S CABALLERO

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGRM
WS PARTICIPACOES LTDA
RUA ADEMAR BOMBO 380 PARQUE INDUSTRIAL MO
MOGI GUACU, SP. 1384922 BR

Title: MGRM
HUGO R STOPPA
8995 NW 161 TERRACE
MIAMI LAKES, FL. 33018 US

Title: MGR
GRUPO RED INTERNATIONAL CORP
1101 BRICKELL AVE, ST 8 FLOOR
MIAMI, FL. 33131 US

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Article VI

The effective date for this Limited Liability Company shall be:

11/30/2022

Signature of member or an authorized representative

Electronic Signature: HUGO RAYMUNDO STOPPA

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.