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FLORIDA LIMITED LIABILITY CO. KYRA HOLDINGS LLC

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ARTICLES OF ORGANIZATION OF KYRA HOLDINGS LLC

a Florida Limited Liability Company

ARTICLE 1 - Name:

The name of the Limited Liability Company is:

KYRA HOLDINGS LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

20803 Biscayne Blvd., Suite 405 Aventura, FL 33180

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Salford Corporate Services Inc. 20803 Biscavne Blvd., Suite 405 Aventura, FL 33180

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.,

Salford Corporate Services Inc.

By: Lauren Underwood, Special Secretary

ARTICLE IV - Management:

The Limited Liability Company is Manager-Managed. The name and address of each Manager is:

Title: Manager

Lam Ullen

Name and Address:

Juan Manuel Gutierrez Alcubilla 20803 Biscayne Blyd., Suite 405

Aventura, FL 33180

ARTICLE V - Existence:

The Limited Liability Company's existence shall be effective December 1, 2022.

The undersigned authorized representative of a member executed these Articles of Organization on December 1, 2022.

Computershare Governance Services Inc., Organizer

d/b/a Corporate Creations

Lawlelen

By: Lauren Underwood, Special Secretary

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