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FLORIDA LIMITED LIABILITY CO.
Kales Airline Services, LLC

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**ARTICLES OF ORGANIZATION
OF
KALES AIRLINE SERVICES, LLC
a Florida limited liability company**

The undersigned, for the purpose of forming a limited liability company under the Florida Revised Limited Liability Company Act, Florida Statutes Chapter 605, as amended, hereby makes, acknowledges and files the following Articles of Organization.

ARTICLE I - NAME

The name of the Limited Liability Company is:

KALES AIRLINE SERVICES, LLC

ARTICLE II - ADDRESS

The street and mailing addresses of the principal office of the Limited Liability Company are:

5600 NW 36th Street,
Building #845 / 100, Suite #100
Miami, FL 33152-2277

Mailing Address:
P.O. Box 522277
Miami, FL 33152-2277

ARTICLE III – REGISTERED AGENT AND OFFICE

The name and Florida street address of the initial registered agent of the Limited Liability Company are:

Corporation Company of Miami
200 South Biscayne Boulevard
Suite 4100 (A4F)
Miami, Florida 33131

ARTICLE IV - MANAGEMENT

The Limited Liability Company shall be managed by one or more managers (who shall be designated "Manager(s)") and is, therefore, a manager-managed company within the meaning of

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Section 605.0407, Florida Statutes. The rights, duties and obligations of the Manager(s) and the member(s) of the Limited Liability Company shall be as set forth in writing in the agreement(s) of the member(s). The following individuals are hereby appointed as the initial managers to hold such positions until their successor is appointed by the Member and has qualified, or until their earlier death, resignation, or removal:

Timothy Pfeil, Manager
Colin Richard White, Manager
Sebastian Scholte, Manager

REGISTERED AGENT'S ACCEPTANCE

Having been named as registered agent to accept service of process for the above-stated limited liability company at the address designated in the Articles of Organization, the undersigned corporation hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of its duties and is familiar with and accepts the obligations of its position as registered agent, as provided for in Chapter 605, Florida Statutes.

Dated: October 21, 2022

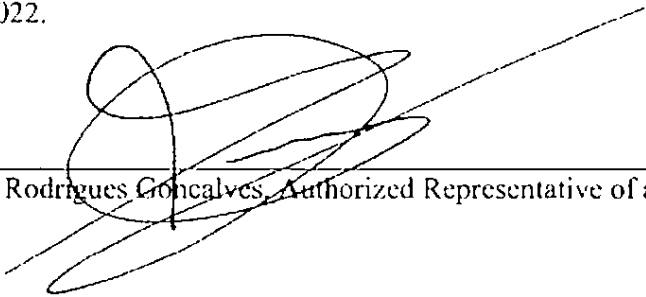
CORPORATION COMPANY OF MIAMI,
a Florida corporation

By: 

Name: Gary J. Cohen

Title: Vice President

IN WITNESS WHEREOF, the undersigned has signed these Articles of Organization this
21st day of October, 2022.


David E. Rodrigues Gonçalves, Authorized Representative of a member

(This document is executed in accordance with Section 605.0203(1)(b), Florida Statutes. I am aware that any false information submitted in a document to the Florida Department of State constitutes a third degree felony as provided for in Section 817.155, Florida Statutes.)