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**To:**

Division of Corporations  
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**From:**

Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
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**FLORIDA LIMITED LIABILITY CO.  
BALMES CONSULTING LLC**

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## ARTICLES OF ORGANIZATION

### Article I. Name

The name of this Florida limited liability company is:  
BALMES CONSULTING LLC

### Article II. Address

The street address of the Company's initial principal office is:  
BALMES CONSULTING LLC  
848 Brickell Avenue I Suite 903  
Miami FL 33131

The mailing address of the Company's initial principal office is:  
BALMES CONSULTING LLC  
2330 Ponce de Leon Blvd  
Coral Gables FL 33134

### Article III. Registered Agent

The name and street address of the Company's registered agent is:  
Worldwide Corporate Administrators LLC  
2330 Ponce De Leon Blvd  
Coral Gables FL 33134

### Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Computershare Governance Services Inc.  
d/b/a Corporate Creations  
801 US Highway 1  
North Palm Beach FL 33408  
(561) 694-8107

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Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

Article VI. Management

This will be a manager-managed company. The name and address of each manager is:

Mariana Gutierrez Garcia  
848 Brickell Avenue I Suite 903  
Miami FL 33131  
Julian Diaz  
848 Brickell Avenue I Suite 903  
Miami FL 33131

Article VII. Company Existence

The Company's existence shall begin effective as of August 18, 2022.

The undersigned authorized representative of a member executed these Articles of Organization on 8/18/2022.



COMPUTERSHARE GOVERNANCE SERVICES INC.  
D/B/A CORPORATE CREATIONS

Michael Reinhold Vice President  
Kevin Duteau, Attorney-in-Fact  
Computershare Governance Services Inc.  
d/b/a Corporate Creations  
801 US Highway 1  
North Palm Beach FL 33408  
(561) 694-8107

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## STATEMENT OF REGISTERED AGENT

### LIMITED LIABILITY COMPANY:

BALMES CONSULTING LLC

### REGISTERED AGENT/OFFICE:

Worldwide Corporate Administrators LLC  
2330 Ponce De Leon Blvd  
Coral Gables FL 33134

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



WORLDWIDE CORPORATE ADMINISTRATORS LLC

Kevin Duteau, Attorney-in-Fact

Date: August 18, 2022.

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