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ARTICLES OF ORGANIZATION OF PROOF OF CONCEPT LLC

a Florida Limited Liability Company

ARTICLE I - Name:

The name of the Limited Liability Company is:

PROOF OF CONCEPT LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

19589 NE 10th Ave Miami, FL 33179

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature: The name and the Florida street address of the registered agent are:

Salford Corporate Services Inc. 20803 Biscayne Blvd., Suite 405 Aventura, FL 33180

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further, agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

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Salford Corporate Services Inc. By: Joseph Panholzer, Special Secretary

ARTICLE IV - Management:

The Limited Liability Company is Manager-Managed. The name and address of each Manager is:

Title: Manager Name and Address: Rodrigo Buelvas 19589 NE 10th Ave

Miami, FL 33179

<u>Title:</u>	Name and Address:
Manager	Philippe Lasry
U	19589 NE 10th Ave
	Miami, FL 33179
Manager	Jaime Tapias
Ū.	19589 NE 10th Ave
	Miami, FL 33179

ARTICLE V - Existence:

The Limited Liability Company's existence shall be effective August 12, 2022.

The undersigned authorized representative of a member executed these Articles of Organization on August 12, 2022.

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Computershare Governance Services Inc., Organizer d/b/a Corporate Creations By: Joseph Panholzer, Special Secretary

FILED 22 AUG 12 AH 5: 49 SECRETARY OF STATE TALLAHASSEE, 1 DOID,