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FLORIDA LIMITED LIABILITY CO. JCM ESP HOLDINGS, LLC

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ARTICLES OF ORGANIZATION OF JCM ESP HOLDINGS, LLC

The undersigned, for the purpose of forming a limited liability company under the Florida Revised Limited Liability Company Act, Florida Statutes Chapter 605, as amended, hereby makes, anknowledges and files the following Articles of Organization:

ARTICLEI - NAME

The name of the limited liability company is ICM ESP Holdings, LLC (the "Company").

ARTICLE'II - ADDRESS

The Company's mailing address and the street address of the principal office is 2990 Ponce de Leon Blvd., Suite 500, Coral Gables, Florida 33134.

ARTICLE III - DURATION

The period of duration for the Company shall be perpetual.

ARTICLE IV - REGISTERED OFFICE AND AGENT AND ADDRESS

The name and street address of the registered agent and the registered office of the Company in the State of Florida are:

Name

Juan Carlos Mas

Address

2990 Ponce de Leon Blvd. Suite 500 Coral Gables, FL. 33134

ARTICLE V-MANAGEMENT

The Company shall be manager managed. The name and address of the initial manager is:
Juan Carlos Mas, 2990 Ponce de Leon Blvd., Suite 500, Coral Gables, FL 33134.

IN WITNESS WHEREOF, the undersigned has made and subscribed these Articles of Organization for the foregoing uses and purposes this 27th day of July 2022.

Juan Carlos Mas

Authorized Representative

REGISTERED AGENT'S ACCEPTANCE

Having been named as registered agent and to accept service of process for JCM ESP Holdings, LLC at the place designated in this certificate, the undersigned hereby accepts the appointment as registered agent and agrees to actin this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of his duties, and is familiar with and accepts the obligations of his position as registered agent as provided for in Chapter 605. Florida Statutes,

Dated: July 27, 2022

REGISTERED AGENT

Juan Carlos V