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Secretary of State

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May 31, 2022 08:00 AM
Secretary of State

**ARTICLES OF CONVERSION
OF
MELLO PHARMASSOCIATES, LLC**

Pursuant to Title 4A of the Maryland Limited Liability Company Act, these Articles of Conversion to convert MELLO PHARMASSOCIATES, LLC, a Maryland limited liability company, to a Florida limited liability company are hereby duly executed, acknowledged and filed by the undersigned, being an authorized person as defined in Section 4A-101(c) of the Maryland Limited Liability Company Act of the Corporations and Associations Article of the Annotated Code of Maryland (the "Act"), who certifies to the Maryland State Department of Assessments and Taxation ("SDAT") that:

1. The name of the limited liability company (the "Company" or "Converting Entity") is:

MELLO PHARMASSOCIATES, LLC

2. The date of filing the original Articles of Organization with the Maryland Department of Assessments and Taxation was May 18, 2015.
3. The name of the Company shall continue as MELLO PHARMASSOCIATES, LLC and the place of organization shall be Florida ("Converted Entity").
4. The membership interests of the Converted Entity held by the sole member shall be converted by the Company on a one-to-one basis, such that the sole member shall own 100% of the membership interest in the Converted Entity.
5. The conversion has been approved in accordance with the provisions of Title 4A of the Act.
6. The Converted Entity's principal office shall be:

13832 Posada Street
Venice, FL 34293

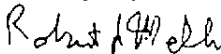
7. The resident agent of the Converted Entity shall continue to be Robert John Mello. The address of the resident agent shall be:

13832 Posada Street
Venice, FL 34293.

THE UNDERSIGNED, Authorized Person of MELLO PHARMASSOCIATES, LLC who executed on behalf of the Company the foregoing Articles of Conversion, hereby acknowledges in the name and on behalf of said Company the foregoing Articles of Conversion to be the act of said Company and hereby certifies that to the best of his knowledge, information, and belief the matters and facts set forth therein with respect to the authorization and approval thereof are true in all material respects under the penalties of perjury.

WITNESS the hand of the undersigned Authorized Person this June 21, 2022.

DocuSigned by:



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Robert John Mello, Authorized Person

ARTICLES OF ORGANIZATION

The undersigned, with the intention of creating a Maryland Limited Liability Company files the following Articles of Organization:

(1) The name of the Limited Liability Company is: Mello PharmAssociates, LLC

(2) The purpose for which the Limited Liability Company is filed is as follows: Providing consulting services to the pharmaceutical industry.

(3) The address of the Limited Liability Company in Maryland is 12428 Preserve Way, Reisterstown, MD 21136

(4) The resident agent of the Limited Liability Company in Maryland is Robert John Mello

whose address is 12428 Preserve Way, Reisterstown, MD 21136

(5) Robert John Mello

(6) Robert John Mello
Resident Agent

I hereby consent to my designation in this document.

Signature(s) of Authorized Person(s)

Filing party's return address:

Robert J. Mello
(7) _____

12428 Preserve Way

Reisterstown, MD 21136