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****Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.****

Email Address: LTRM HOLDINGS, LLC, LTRM@LTRM.COM

**FLORIDA LIMITED LIABILITY CO.
LTRM HOLDINGS, LLC**

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**ARTICLES OF ORGANIZATION
OF
LTRM HOLDINGS, LLC**

The undersigned, acting as authorized representative of this limited liability company pursuant to Chapter 605 of the Florida Statutes, hereby forms a limited liability company under the laws of the State of Florida and adopts the following Articles of Organization for such limited liability company:

ARTICLE I – NAME OF COMPANY

The name of the limited liability company is LTRM HOLDINGS, LLC (the “Company”).

ARTICLE II – PRINCIPAL OFFICE

The street address of the principal office of the Company is 251 Old State Road 8, Suite 300, Lake Placid, FL 33960. The mailing address of the Company is P.O. Box 2738, Lake Placid, FL 33862.

ARTICLE III – REGISTERED AGENT AND REGISTERED OFFICE

The street address of the initial registered office of the Company in the State of Florida is 319 North Parrott Avenue, Okeechobee, FL 34972. The name of the registered agent of the Company at that address is Sims Munson Certified Public Accounts, PLLC.

ARTICLE IV – MANAGEMENT

The Company is to be a manager-managed company. The name and address of the initial managers of the Company are: Lee A. Lightsey, P.O. Box 2738, Lake Placid, Florida, 33862, and Tracy V. Lightsey, P.O. Box 2738, Lake Placid, Florida, 33862.

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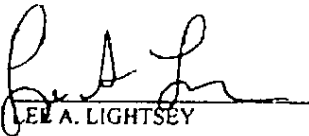
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ARTICLE V - EFFECTIVE DATE

The effective date of these Articles of Organization, and the beginning of the existence of the Company, shall be the date of filing of these Articles of Organization with the Florida Department of State.

The undersigned authorized member-representative has made and subscribed these Articles of Organization this 16 day of June, 2022.

Under penalties of perjury, I declare that I have read the foregoing and know the contents thereof and that the facts stated herein are true and correct.

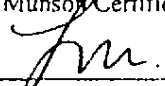

LEE A. LIGHTSEY

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STATEMENT OF ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above-stated limited liability company at the place designated in the foregoing Articles of Organization, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Fla. Stat.

Sims Munson Certified Public Accounts, PLLC

By: 
LAURA MUNSON

Date: June 16, 2022

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