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Chris and Amy McMillan Ark Rib, LLC 209 E 4th St Panama City, FL 32401

April 4, 2022

Secretary of State Registration Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

Re: Ark Rib, LLC

Dear Sir or Madam:

Enclosed please find the original and one copy of Articles of Organization, together with a check in the amount of \$155.00. This represents the cost of the Filing Fees, Certified Copy of Articles of Organization and Fee for Registered Agent Designation for the abovenamed organization.

Very truly yours,

Chris McMillan Ark Rib, LLC

Enclosures

check stapled here

ARTICLES OF ORGANIZATION

of

Ark Rib, LLC

The undersigned subscriber to these Articles of Organization, a natural person competent to contract, hereby forms a limited liability company under the laws of the State of Florida.

ARTICLE I - ORGANIZATION NAME

The name of the organization is Ark Rib, LLC.

ARTICLE II - DURATION

The limited liability company shall exist perpetually unless dissolved according to Floridaliaw.

ARTICLE III - PURPOSE

The limited liability company is organized for the sole purpose of developing, owning, operating and maintaining Rib Crib Restaurants, and for all other activities, including ownership of assets, to facilitate this purpose.

ARTICLE IV – ORGANIZATION OFFICE

The organization's principal office address shall be as follows:

209 E 4th St Panama City, FL 32401

The organization's mailing address shall be as follows:

209 E 4th St Panama City, FL 32401

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT & REGISTERED AGENT'S SIGNATURE

The name and the Florida street address of the Initial Registered Office and Agent of this Organization is:

Amy McMillan 15207 Highway 77 Panama City, FL 32409

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

Amy McMillan Registered Agent

ARTICLE VI - MANAGERS

This organization shall have two (2) managers initially. The number of managers may be either increased or diminished from time to time by the By-Laws, but shall never be less than one (1). The names and addresses of the initial managers of the organization are as follows:

Chris McMillan 15207 Highway 77 Panama City, FL 32409

Amy McMillan 15207 Highway 77 Panama City, FL 32409

ARTICLE VII - SIGNER

The name and address of the person signing these Articles of Organization is as follows:

Chris McMillan 15207 Highway 77 Panama City, FL 32409

ARTICLE VIII – TRANSFER RESTRICTION

The company may not issue any additional membership interest and no member may transfer, assign, or pledge any membership interest without the prior, written consent of Rib-Crib Franchising.

ARTICLE IX - MANAGEMENT

The Limited Liability Company is to be managed by one or more managers who are also members and is, therefore, a member – managed company.

Chris McMillan

STATE OF FLORIDA OR COUNTY OF HOLD

BEFORE ME, a Notary Public authorized to take acknowledgments in the State and County set forth above, personally appeared Chris McMillan, known to me to be the person who executed the foregoing Articles of Organization, and who acknowledged before me that he executed these Articles of Organization.

IN WITNESS WHEREOF, I have hereunto affixed my hand and seal, in the State and County aforesaid, this High day of April, 2022

Notary Public State of Florida
Angela Roberts
My Commission
HH 164977
EXD. 8/12/2025

Notary Public State of Florida My Commission Expires: