

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L22000162035
FILED 8:00 AM
April 05, 2022
Sec. Of State
snchatham**

Article I

The name of the Limited Liability Company is:

KICKS R US LLC

Article II

The street address of the principal office of the Limited Liability Company is:

3915 SW 12 PLACE
FORT LAUDERDALE, FL. US 33312

The mailing address of the Limited Liability Company is:

3915 SW 12 PLACE
FORT LAUDERDALE, FL. US 33312

Article III

Other provisions, if any:

SELL, BUY & TRADE FOOTWEAR, ACCESSORIES, & SIMILAR PRODUCTS
TO THE PUBLIC & PRIVATE. TRANSFER ALL ASSETS TO D & M
HOLDINGS GROUP INC. FOREIGN JURISDICTION WITHOUT THE UNITED
STATES. KICKS R US LLC IS WHOLLY OWNED BY D & M HOLDINGS
GROUP INC

Article IV

The name and Florida street address of the registered agent is:

D & M HOLDINGS GROUP INC
3915 SW 12 PLACE
FORT LAUDERDALE, FL. 33312

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: BRIAN BUCHANAN

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
BRIAN BUCHANAN
3915 SW 12TH PL
FT. LAUDERDALE, FL. 33312 US

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Signature of member or an authorized representative

Electronic Signature: BRIAN BUCHANAN

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.