

ARTICLES OF DISSOLUTION

Pursuant to section 605.0707, Florida Statutes, this Florida limited liability company submits the following Articles of Dissolution:

The name of the limited liability company as currently filed with the Florida Department of State:

NCEC MANAGEMENT LLC

The document number of the limited liability company: L22000125039

The file date of the articles of organization: March 11, 2022

A description of occurrence that resulted in the limited liability company's dissolution:

ABANDONED PURPOSE

The name and address of the person appointed to wind up the company's activities and affairs:

SPECTRA CONTRACTING, INC.
633 EAST WALNUT STREET
KALAMAZOO, MI 49007 US

I/we submit this document and affirm that the facts stated herein are true. I/we am/are aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in section 817.155, Florida Statutes.

Signature: SPECTRA CONTRACTING, INC.

Electronic Signature of authorized person