

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L22000112785
FILED 8:00 AM
March 04, 2022
Sec. Of State
jafason

Article I

The name of the Limited Liability Company is:

Z&R HEATING AND COOLING LLC

Article II

The street address of the principal office of the Limited Liability Company is:

17037 OAK GROVE HILL COURT
ORLANDO, FL. US 32820

The mailing address of the Limited Liability Company is:

17037 OAK GROVE HILL COURT
ORLANDO, FL. US 32820

Article III

The name and Florida street address of the registered agent is:

RON ESTES
17037 OAK GROVE HILL COURT
ORLANDO, FL. 32820

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: RON ESTES

Article IV

The name and address of person(s) authorized to manage LLC:

Title: AMBR
RON ESTES
17037 OAK GROVE HILL COURT
ORLANDO, FL. 32820 US

Title: AMBR
ZACKERY FORSHEE
1602 BRETT RIDGE DR
DARDENNE PRAIRIE, MO. 63368 US

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Signature of member or an authorized representative

Electronic Signature: FRANCES SEVERE

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.