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FLORIDA LIMITED LIABILITY CO. SPIELMAN STRATEGIC CONSULTING, LLC

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ARTICLES OF ORGANIZATION SPIELMAN STRATEGIC CONSULTING, LLC

The undersigned, acting as the organizer of a limited liability company to be formed under the Florida Limited Liability Company Act, as amended (the "Act"), hereby forms a Florida limited liability company (this "Company") pursuant to the Act and hereby sets forth the following Articles of Organization (these "Articles"):

ARTICLE I Name

The name of this Company shall be: SPIELMAN STRATEGIC CONSULTING, LLC.

ARTICLE II Place of Business

The principal place of business and the mailing address of this Company shall be 2030 Sunrise Circle, Sanibel Island, Florida 33957, and such other place or places as may be designated by the manager from time to time.

ARTICLE III Registered Agent and Office

The initial registered agent for this Company shall be Peter A. Rivellini and the address of the registered agent for service of process shall be 911 Chestnut Street, Clearwater, Florida 33756.

ARTICLE IV Management of Business

The Company shall be manager-managed. The initial manager shall be Rick Spielman, whose address is 2030 Sunrise Circle, Sanibel Island, Florida 33957.

The undersigned has executed these Articles of Organization this 16th day of March 2022.

PETER A RIVELLINI

Authorized Representative

Prepared By:

Peter A. Rivellini, Esquire Johnson, Pope, Bokor, Ruppel & Burns, LLP 911 Chestnut Street Clearwater, Florida 33756 (727) 461-1818 Bar No. 0067156

CERTIFICATE OF DESIGNATION AND ACCEPTANCE OF REGISTERED AGENT

The undersigned, having been named Registered Agent and designated to accept service of process for the above-stated Company, at 911 Chestnut Street, Clearwater, Florida 33756, hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of the duties hereunder.

Dated this 16th day of March 2022.

PETER A. RIVELLINI

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