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Division of Corporations
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**FLORIDA LIMITED LIABILITY CO.
HEISTAND FAMILY OFFICE, LLC**

Certificate of Status	0
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**ARTICLES OF ORGANIZATION
OF
HEISTAND FAMILY OFFICE, LLC**

ARTICLE I - NAME

The name of this limited liability company is Heistand Family Office, LLC (the "Company").

ARTICLE II - PRINCIPAL OFFICE

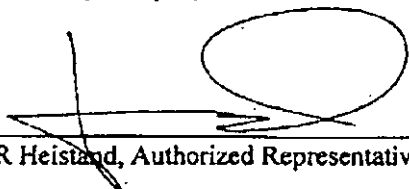
The street address and mailing address of the of the principal office of the Company is 800 N. Magnolia Avenue, Suite 1625, Orlando, Florida 32803.

ARTICLE III - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Company is 800 N. Magnolia Avenue, Suite 1625, Orlando, Florida 32803. The name of the initial registered agent of the Company at that address is James R. Heistand.


ARTICLE IV - MANAGEMENT

The Company is a manager-managed limited liability company and the initial manager of the Company is JRH GP, LLC.


James R Heistand, Authorized Representative

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.


James R. Heistand

2022 MAR 16 AM 9:13
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FLORIDA
JAMES R. HEISTAND