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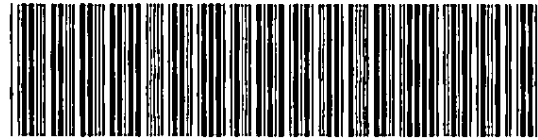
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**HAROLD E. WOLFE, JR., P.A.**

ATTORNEY AND COUNSELORS AT LAW

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HAROLD E. WOLFE, JR.\*

\* ADMITTED TO BARS OF:

FLORIDA

GEORGIA

ALABAMA

February 8, 2022

\* FLORIDA BAR BOARD

CERTIFIED TAX ATTORNEY

\* FLORIDA BAR BOARD

CERTIFIED WILLS, TRUSTS,

AND ESTATES ATTORNEY

**BY UPS OVERNIGHT**

Department of State  
Division of Corporations  
Registration Section  
PO Box 6327  
Tallahassee, FL 32314

**RE: Formation of Nacer Group, LLC**

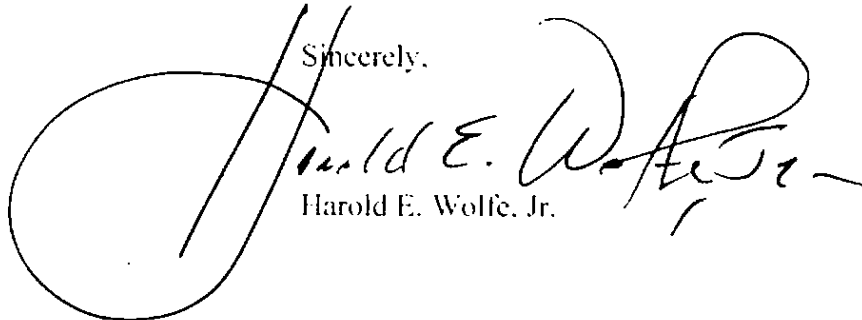
Dear Sir/Madam:

Enclosed is an original and photocopy (for date-stamping) of the Articles of Organization for the above-referenced LLC. Our firm's check, made payable to the Florida Department of State, in the amount of \$160 is enclosed representing the cost of the filing fee, certified copy and Certificate of Status.

Please process the Articles of Organization and provide us with the certificate of status and certified copy. Also enclosed is a self-addressed, stamped envelope for return of the date-stamp copy of the Articles, certified copy and certificate of status.

Should you have any questions, please feel free to call or write us.

Sincerely,

A large, stylized handwritten signature in black ink, appearing to read "Harold E. Wolfe, Jr.", is written over the typed name.

Harold E. Wolfe, Jr.

HEW:ejn

Enclosures

cc (w/enc.): Mr. Santiago Arenas Henao  
Mr. David W. Lehmkuhl

**ARTICLES OF ORGANIZATION**  
**OF**  
**NACER GROUP, LLC**

We, the undersigned, hereby form and create a limited liability company pursuant to Chapter 605 and Fla. Stat. §605.201 of the laws of the State of Florida, and do hereby execute and adopt these Articles of Organization to be filed with the Florida Department of State and hereby state and certify the following:

**ARTICLE I - NAME OF LIMITED LIABILITY COMPANY**

In accordance with Fla. Stat. §§605.0112 and 605.0201(2)(a), the limited liability company's name shall be "**NACER GROUP, LLC**".

**ARTICLE II - PERIOD OF DURATION OF LIMITED LIABILITY COMPANY**

This limited liability company shall have an indefinite duration in accordance with Fla. Stat. §605.0108(3). This limited liability company's existence shall begin at the date and time when these Articles of Organization are filed with the Florida Department of State, all in accordance with Fla. Stat. §§605.0201(4) and 605.0207.

**ARTICLE III - LOCATION OF PRINCIPAL OFFICE**

As required under Fla. Stat. §605.0201(2)(b), the mailing and street address of this limited liability company's principal office is as follows:

**Mailing and Street Address:**

2301 Wilton Drive, No. 403  
Wilton Manors, FL 33305

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#### **ARTICLE IV - REGISTERED OFFICE AND REGISTERED AGENT**

The street address of this limited liability company's initial registered address in the State of Florida is 800 Elizabeth Street, Key West, FL 33040. The name of the registered agent at such registered office is **DAVID W. LEHMKUHL**. The written acceptance of the Company's initial registered agent as required under Fla. Stat. §605.0201(2)(c) is affixed to the end of these Articles.

#### **ARTICLE V - ADMISSION OF NEW MEMBERS**

Members may admit additional new Members in compliance with the terms and conditions of this article. A new Member may be admitted into this limited liability company only if (i) such new Member acquires ownership units in this limited liability company, (ii) any first refusal rights or other restrictions on ownership unit transferability granted under any operating agreement then in effect governing this limited liability company are complied with, (iii) such new Member agrees to comply with any operating agreement then in effect governing this limited liability company and (iv) such new Member executes such instruments as the other Members determine are necessary or desirable to effect such admission and to confirm the agreement of the person or entity being admitted as a new Member to be bound by all the covenants, terms and conditions of these Articles of Organization and any operating agreement then governing this limited liability company then in effect. Said new Member shall receive a capital interest and an interest in the net profits and net losses and cash flow of this limited liability company in an amount commensurate with the formula prescribed in Article VIII hereof. In accordance with Fla. Stat. §605.0403(5) (or successor section), any Member who fails to make a required capital contribution under the terms of the Operating Agreement shall forfeit such defaulting Member's membership interest and such individual shall not become a Member of this limited liability company.

## **ARTICLE VI - CONTINUATION OF BUSINESS**

The remaining Members of this limited liability company are specifically given the right to continue the business upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a Member or the occurrence of an event which terminates the continued membership of a Member in this limited liability company; it being the intent of the Members hereunder that the existence of this limited liability company be for the duration set forth in Article II hereof.

## **ARTICLE VII - COMPOSITION OF MANAGEMENT**

In accordance with Fla. Stat. §605.0201(3)(a), this limited liability company shall be managed by a Manager-managed company for purposes of Fla. Stat. §605.0407 and other relevant provisions of Chapter 605 of the Florida Statutes. This limited liability company shall be managed, as a Manager-managed limited liability company, by one (1) Manager, SANTIAGO ARENAS-HENAO, during his lifetime and no other persons or individuals shall have the right to so manage this limited liability company unless SANTIAGO ARENAS-HENAO resigns, dies, voluntarily retires or consents in writing to a successor Manager. Accordingly, this limited liability company is to be a Manager-managed company as set forth in Fla. Stat. §§605.0407(1)(a) and 605.0201(3)(a) and shall be so managed by SANTIAGO ARENAS-HENAO until he has resigned, died, or retired, or consented to a Successor Manager. Upon the resignation, death, or retirement, or written consent to a successor Manager, SANTIAGO ARENAS-HENAO, in such event, a successor Manager shall be selected (i) in accordance with any then adopted operating agreement governing this limited liability company or (ii) if no such operating agreement has been so adopted, by majority percentage vote of Members holding a majority of Units in this limited liability company. In accordance with the foregoing, the name and address of the Manager of this limited liability company is:

**Name of Manager****Address**

SANTIAGO ARENAS-HENAO

2301 Wilton Drive, No. 403  
Wilton Manors, FL 33305

Notwithstanding anything to the contrary contained in Fla. Stat. §605.0407 or §605.0404(2) (or successor sections) the Managers shall have sole discretion in making decisions to make distributions to members from this limited liability company. Furthermore, since this limited liability company is to be a manager-managed company, the Manager herein named shall have all of the rights afforded under Fla. Stat. §605.0407(3) (or successor statute); and the rights afforded the Manager hereunder shall not be abridged by any subsequent amendments to this limited liability company's operating agreement.

**ARTICLE VIII – OWNERSHIP UNITS**

The maximum number of ownership units that this limited liability company is authorized to have outstanding is ten thousand (10,000) units. This limited liability company is not obligated to issue all of its authorized outstanding units but rather may issue to initial Members a portion of its authorized ownership units and reserve a portion of such ownership units for future authorization to future Members, if any. Each of such ownership units shall represent the ownership of that percentage of the total units outstanding at any time as is the equivalent of the ratio in which one is the numerator and the total number of units outstanding is the denominator. Each Member shall receive a capital interest and an interest in the net profits and net losses and cash flow of this limited liability company in an amount specified in the Operating Agreement or as specified in Fla. Stat. §605.0404 if the Operating Agreement is silent as to that matter.

#### **ARTICLE IX – PURPOSE OF LIMITED LIABILITY COMPANY**

The purpose for which this limited liability company is formed is to engage in any lawful acts or other activities for which limited liability companies may be formed under Chapter 605 of the Florida Statutes. Additionally, this limited liability company shall engage in the holding of investment real estate, including rental real property, and other investments.

#### **ARTICLE X - STATEMENT OF AUTHORITY**

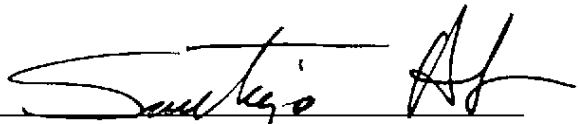
This limited liability company may file a statement of authority as so provided in Fla. Stat. §605.0302. Such statement of authority may encompass all or any matters set forth in Fla. Stat. §605.0302.

#### **ARTICLE XI-OPERATING AGREEMENT**

This limited liability company may adopt an “Operating Agreement” which shall govern the operations of this limited liability company, shall prescribe the method for electing managers and designating successors (except as provided in Article VII hereof), shall, if the Members so elect, grant first refusal rights or other restrictions on ownership unit transferability and govern legal arrangements among Members. Such Operating Agreement shall comply with provisions of Fla. Stat. §§605.0105 and 605.0106; provided, however, that any amendment or alteration of the Operating Agreement of this limited liability company shall strictly comply with any amendment procedure contained in the Operating Agreement unless all Members unanimously otherwise agree in writing. The provisions of Chapter 605 of the Florida Statutes entitled the “Florida Revised Limited Liability Company Act” shall govern this limited liability company except to the extent overridden by specific provisions of any Operating Agreement then governing this limited liability company.

IN WITNESS WHEREOF, the undersigned, members of this limited liability company have executed these Articles of Organization on this 8<sup>th</sup> day of February, 2022.

NACER GROUP, SAS  
(a Colombian Company)

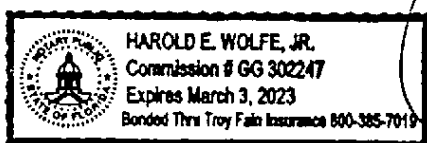
  
BY: SANTIAGO ARENAS-HENAO,  
Its President/Manager

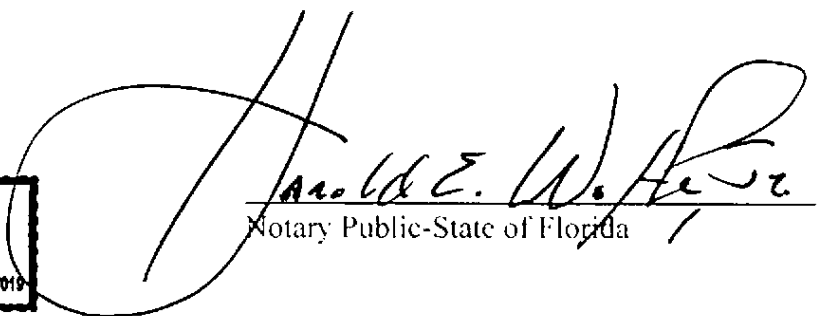
  
DAVID W. LEHMKUHL, as Trustee of the  
David W. Lehmkuhl Revocable Trust dated  
August 6, 2021

STATE OF FLORIDA                    )  
  ) ss:  
COUNTY OF PALM BEACH        )

I HEREBY CERTIFY that on this 8<sup>th</sup> day of February, 2022, before me, an officer duly authorized to administer oaths and take acknowledgments in the state and county aforesaid, the foregoing instrument was acknowledged by means of ☒ physical presence or ☐ online notarization by SANTIAGO ARENAS-HENAO, ☐ who is personally known to me, or ☒ who has produced Columbian passport as identification, and he acknowledged to me that he executed this document freely and voluntarily for the purposes herein expressed.

(STAMP/SEAL)



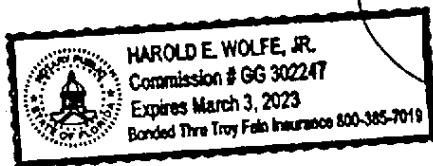
  
Notary Public-State of Florida



STATE OF FLORIDA )  
 ) ss:  
COUNTY OF PALM BEACH )

I HEREBY CERTIFY that on this 8<sup>th</sup> day of February, 2022,  
before me, an officer duly authorized to administer oaths and take acknowledgments in the state and  
county aforesaid, the foregoing instrument was acknowledged by means of ☒ physical presence or  
☐ online notarization by DAVID W. LEHMKUHL, ☒ who is personally known to me, or ☐ who  
has produced \_\_\_\_\_ as identification, and he  
acknowledged to me that he executed this document freely and voluntarily for the purposes herein  
expressed.

(STAMP/SEAL)



Harold E. Wolfe, Jr.  
Notary Public-State of Florida

**CERTIFICATION DESIGNATING PLACE OF BUSINESS  
OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN  
FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED**

In compliance with Section 605.0113, Florida Statutes, the following is submitted:

That **NACER GROUP, LLC**, desiring to organize or qualify under the laws of the State of Florida as a limited liability company with its principal place of business in the City of Wilton Manors, County of Broward, State of Florida, has named **DAVID W. LEHMKUHL**, as its agent to accept service of process.

NACER GROUP, SAS (a Colombian Company)

By:   
SANTIAGO ARENAS-HENAO

Title: President/Manager, Incorporating Member

Date: February 8<sup>th</sup>, 2022



DAVID W. LEHMKUHL, as Trustee of the  
David W. Lehmkuhl Revocable Trust dated  
August 6, 2021

Title: Incorporating Member

Date: February , 2022

**ACCEPTANCE OF APPOINTMENT BY REGISTERED AGENT**

Pursuant to the provisions of the Florida Revised Limited Liability Company Act, Chapter 605 of the Florida Statutes and Florida Statutes §605.0113, the undersigned does hereby accept his appointment as Registered Agent on whom process may be served within the State of Florida for this limited liability company named in the foregoing Articles of Organization and by affixing such Registered Agent's signature below states that he is familiar with, and accepts the obligations of that position.

**REGISTERED AGENT:**

A handwritten signature in black ink, consisting of a series of loops and a long horizontal stroke at the end, positioned above a solid horizontal line.

**DAVID W. LEHMKUHL**

**DATE:** February 8<sup>th</sup>, 2022