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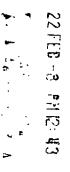
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RENO&CAVANAUGH PLLC

December 30, 2021

New Filing Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

RE: Articles of Organization of Spectra Management, LLC

Dear Sir or Madam:

Please find enclosed for filing the Articles of Organization of Spectra Management, LLC. Also enclosed is check number 028024 in the amount of \$160.00 and made payable to the Florida Department of State. The enclosed payment covers the costs of the filing fee for the Articles of Organization, a certified copy of the filing and a Certificate of Status.

Should you have any questions please do not hesitate to contact me via email at jflugstad@renocavanaugh.com or by telephone at (202)349-2444. I thank you in advance for your assistance in this matter.

Sincerely,

Jonathan Flugstad, Esq

Enclosures: As stated.

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

the words "Limited Liab ress of the principal office Office Address:	e of the Limited L	
Office Address:		
Office Address:		
da	24223	
da	J#J£ '	West 45th Street
	West 1	Palm Beach, Florida
	33407	'
3432 Wes	45th Street	
Florida street address (P.	O. Box NOT acc	eptable)
West Palm Beach	Florida	33407
City	State	Zip
ereby accept the appoint isions of all statutes relati	ment as registered ng to the proper a	l agent and agree to act in this capacity
	nnot serve as its own Reg ve Florida registration.) Iress of the registered age Carol Jone Na 3432 West Florida street address (P. West Palm Beach City International concept service of the appointment of the appointment of the service of the service of the appointment of the service of the serv	Carol Jones-Gilbert Name 3432 West 45th Street Florida street address (P.O. Box NOT acc West Palm Beach Florida City State Int and to accept service of process for the accepts accept the appointment as registered isions of all statutes relating to the proper accept the proper accept the appointment to the proper accept the acceptance of the proper acceptance

(CONTINUED)

	Name and Address:
"AMBR" = Authorized Member	
"MGR" = Manager	
MGR	The Course Organization to
Wak	The Spectra Organization, Inc. 3432 West 45th Street
	West Palm Beach, Florida 33407
	West Faint Beach, Florida 5540)
	
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ARTICLE IV-