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From:

Account Name : AKERMAN LLP - BOCA

Account Number : I20100000049

Phone

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FLORIDA LIMITED LIABILITY CO.

Equus Holding Company, LLC

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ARTICLES OF ORGANIZATION OF

SEARCTARY OF STATE TALEAUASEE. P. 1018.

EQUUS HOLDING COMPANY, LLC

ARTICLE 1: - Name

The name of the Limited Liability Company is: EQUUS HOLDING COMPANY, LLC.

ARTICLE II: - Address

The mailing address and street address of the principal office of the Limited Liability Company are:

15355 De Havilland Court Wellington, Florida 33414

ARTICLE III: - Registered Agent, Registered Office, & Registered Agent's Signature The name and the Florida street address of the registered agent are:

Matthew Morrissey 15355 De Havilland Court Wellington, Florida 33414

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

Matthew Morrissey

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Matthew Morrissey

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ARTICLE IV: - Management

The name and address of each individual authorized to manage and control the limited liability company is as follows:

Title:

Name and Address:

MGR

Matthew Morrissey

15355 De Havilland Court Wellington, Florida 33414

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization on January 28, 2022.

Matthew Mornissey

Name: Matthew Morrissey

Title: Authorized Signer

(In accordance with section 605.0203(1)(b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in Section 817.155, Florida Statutes.)

Matthew Mornissey

Matthew Morrissey