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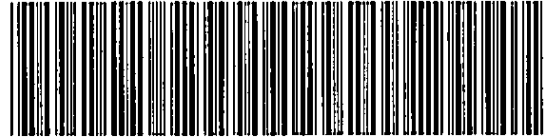
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GUNSTER
FLORIDA'S LAW FIRM FOR BUSINESS

ddjanatinedjad@gunster.com
904.350.7195

January 12, 2022

VIA FEDEX

New Filing Section
Division of Corporations
The Centre of Tallahassee
2415 N. Monroe Street, Suite 810
Tallahassee, Florida 32303

Re: R&C Holdings, LLC – Formation

Dear Sir/Madam:

Enclosed for filing in your office are Articles of Organization for R&C Holdings, LLC. Also enclosed is our firm check #126801 in the amount of \$125.00 for the filing fee.

If you have any questions, you may contact me at the e-mail address or phone number listed above.

Sincerely,

Diane Djanatinedjad
Legal Assistant to Samantha L. Prokop, Esq.

/dwd

Enclosures

**ARTICLES OF ORGANIZATION
FOR
R&C HOLDINGS, LLC**

(A Florida Limited Liability Company)

The undersigned, for the purpose of forming a limited liability company under the laws of the State of Florida, pursuant to the Florida Revised Limited Liability Company Act (the "Act"), hereby adopts the following Articles of Organization:

**ARTICLE 1
NAME**

The name of the Limited Liability Company is R&C HOLDINGS, LLC (the "Company").

**ARTICLE 2
DURATION**

The Company shall exist on the date of filing of these Articles with the Secretary of State of the State of Florida. The duration of the Company shall be perpetual.

**ARTICLE 3
NATURE OF BUSINESS**

The Company is organized for the purpose of transacting any and all lawful business permitted under the Act.

**ARTICLE 4
ADDRESS**

The initial principal office address of the Company is 11470 Glenlaurel Oaks Circle, Jacksonville, Florida 32257, and the initial mailing address of the Company is 11470 Glenlaurel Oaks Circle, Jacksonville, Florida 32257.

**ARTICLE 5
INITIAL REGISTERED AGENT AND REGISTERED OFFICE**

The street address of the initial registered office of the Company is 9191 R.G. Skinner Parkway, Suite 703, Jacksonville, Florida 32256, and the name of the initial registered agent of the Company at that address is Christie L. Guerrero.

**ARTICLE 6
MANAGEMENT**

The names and address of the Managers that will manage and control the Company are:

CHRISTIE L. GUERRERO
11470 Glenlaurel Oaks Circle
Jacksonville, Florida 32257

MGR

RYAN N. RAY
11470 Glenlaurel Oaks Circle
Jacksonville, Florida 32257

MGR

ARTICLE 7 OFFICERS

The name and addresses of the Officers of the Company are:

CHRISTIE L. GUERRERO
11470 Glenlaurel Oaks Circle
Jacksonville, Florida 32257

President

Vice President

RYAN N. RAY
11470 Glenlaurel Oaks Circle
Jacksonville, Florida 32257

IN WITNESS WHEREOF the undersigned has executed these Articles this 12th day of January, 2022.

/s/Christie L. Guerrero
CHRISTIE L. GUERRERO, Authorized
Representative

/s/Ryan N. Ray
RYAN N. RAY, Authorized Representative

(In accordance with section 605.0203 (1) (b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third-degree felony as provided for in s.817.155, F.S.)

ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept the service of process for the above-stated limited liability company at the place designated in these Articles, Christie L. Guerrero hereby accepts the appointment as registered agent and agrees to act in this capacity. Christie L. Guerrero further agrees to comply with the provisions of all statutes relating to the proper and complete performance of her duties, and is familiar with and accepts the obligations of her position as registered agent as provided for in Chapter 605, F.S.

/s/Christie L. Guerrero

CHRISTIE L. GUERRERO

Dated: January 12, 2022

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