

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L21000506896
FILED 8:00 AM
November 30, 2021
Sec. Of State
jafason

Article I

The name of the Limited Liability Company is:

SHIPHOLD USA LLC

Article II

The street address of the principal office of the Limited Liability Company is:

2100 SALZEDO STREET
SUITE 300
CORAL GABLES, FL. US 33134

The mailing address of the Limited Liability Company is:

2100 SALZEDO STREET
SUITE 300
CORAL GABLES, FL. US 33134

Article III

Other provisions, if any:

THE COMPANY MAY ENGAGE IN ANY ACTIVITY OR BUSINESS
PERMITTED UNDER THE LAWS OF THE UNITED STATES AND OF THE
STATE OF FLORIDA. THE COMPANY IS TO BE MANAGED BY ONE OR
MORE MANAGERS AND IS, THEREFORE, A MANAGER-MANAGED COMPANY.

Article IV

The name and Florida street address of the registered agent is:

ARAZOZA & FERNANDEZ-FRAGA P.A.
2100 SALZEDO STREET
SUITE 300
CORAL GABLES, FL. 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CARLOS F. ARAZOZA

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
BJORN TORE LARSEN
C/O 2100 SALZEDO STREET, SUITE 300
CORAL GABLES, FL. 33134 US

Title: MGR
JAMES G. LIGHTBOURN
C/O 2100 SALZEDO STREET, SUITE 300
CORAL GABLES, FL. 33134 US

L21000506896
FILED 8:00 AM
November 30, 2021
Sec. Of State
jafason

Article VI

The effective date for this Limited Liability Company shall be:

11/29/2021

Signature of member or an authorized representative

Electronic Signature: LAURA KOHN

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.