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(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

☐ PICK-UP ☐ WAIT ☐ MAIL

(Business Entity Name)

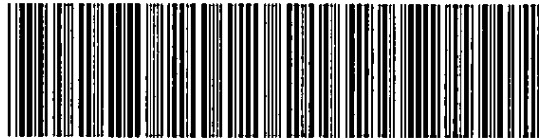
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Phelps Dunbar LLP
100 South Ashley Drive, Suite 2000
Tampa, FL 33602
813 472 7550

November 11, 2021

40018-0001

Tonya Manning
Paralegal
tonya.manning@phelps.com
Direct 813 472 7555

VIA UPS: 1ZY490X31399993119

Florida Department of State
New Filing Section
Division of Corporations
2415 N. Monroe St., Suite 810
Tallahassee, FL 32314

Re: R-Squared Engineering, LLC

To Whom it May Concern:

Enclosed please find the following regarding the above-referenced entity:

1. Articles of Conversion for FL Corporation into FL LLC;
2. Articles of Organization of R-Squared Engineering, LLC; and
3. Check #107354 in the amount of \$150.00 for the filing fees

We need this to be filed immediately upon receipt. Please return copies of the filed documents in the provided prepaid UPS envelope.

If you should have any questions regarding the enclosed, please do not hesitate to contact me.

Thank you for your assistance and prompt attention to this matter, it is greatly appreciated.

Sincerely,

/s/ Tonya Manning

Tonya Manning

Enclosures

UPS Return: 1ZY490X31399905722

ARTICLES OF CONVERSION
FOR FLORIDA CORPORATION INTO FLORIDA LIMITED LIABILITY COMPANY

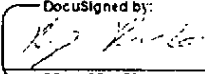
The Articles of Conversion and attached Articles of Organization are submitted to convert the Converting Corporation (as defined below) into the Converted LLC (as defined below) in accordance with Section 605.1045, Florida Statutes, and as required pursuant to Section 607.11933, Florida Statutes.

1. The name of the Florida Corporation immediately prior to the filing of these Articles of Conversion is R-SQUARED ENGINEERING, LLC, a Florida corporation (the "Converting Corporation").
2. The Converting Corporation is a Florida corporation, and was first incorporated in the State of Florida on October 26, 2021, under document number P21000092640.
3. The name of the Florida Limited Liability Company, as set forth in the attached Articles of Organization, is R-SQUARED ENGINEERING, LLC, a Florida limited liability company (the "Converted LLC"), organized pursuant to the Florida Revised Limited Liability Company Act.
4. These Articles of Conversion shall become effective upon filing with the Florida Department of State.
5. The plan of conversion for the Converting Corporation has been approved in accordance with Chapter 607, Florida Statutes.
6. The Converted LLC has agreed to pay any members having appraisal rights the amount to which such members are entitled under Section 605.1006 and Sections 605.1061-605.1072, Florida Statutes.

Dated effective as of November 10, 2021.

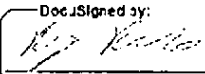
CONVERTING CORPORATION:

R-SQUARED ENGINEERING, LLC,
a Florida corporation

By: 
Name: Ryan A. Renardo
Its: President

CONVERTED LLC:

R-SQUARED ENGINEERING, LLC,
a Florida limited liability company

By: 
Name: Ryan A. Renardo
Its: Authorized Representative

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**ARTICLES OF ORGANIZATION
OF
R-SQUARED ENGINEERING, LLC**

1. Name. The name of this limited liability company is **R-SQUARED ENGINEERING, LLC**, a Florida limited liability company (the "Company"), and it shall be formed as a limited liability company under Chapter 605 of the laws of the State of Florida.

2. Duration. The Company shall exist from the date of filing of these Articles of Organization with the Florida Secretary of State, and the Company's existence shall be perpetual.

3. Purpose. The Company is organized for the purpose of transacting all lawful activities and businesses that may be conducted by a limited liability company under the laws of Florida, subject to any Operating Agreement of the Company.

4. Place of Principal Office. The mailing and street address of the Company's principal office is 10424 Kankakee Lane, Riverview, FL 33578.

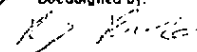
5. Registered Agent and Office. The name of the initial registered agent of the Company is Ryan A. Renardo. The street address of the initial registered agent of the Company is 10424 Kankakee Lane, Riverview, FL 33578.

6. Management of the Company. The Company shall be managed by one or more managers in accordance with any Operating Agreement adopted by all of the members and is, therefore, a manager-managed company. The initial Manager(s) of the Company shall be:

Ryan A. Renardo
10424 Kankakee Lane
Riverview, FL 33578

The undersigned executed these Articles of Organization on the 10th day of November, 2021.

In accordance with Section 605.0203(1)(b), Florida Statutes, the execution of these Articles of Organization constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

DocuSigned by:


7CA446E11504FE
Ryan A. Renardo, Authorized Representative

ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.

DocuSigned by:

7CA446E1953044E
Ryan A. Renardo

Dated effective: November 10, 2021