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ARTICLES OF ORGANIZATION STORE STATE OF ICON REAL ESTATE HOLDINGS, LLC

- 1. The name of the limited liability company is ICON REAL ESTATE HOLDINGS, LLC.
- 2. The mailing and street address of the principal office of the limited liability company is:

6924 NW 113th Place Doral, Florida 33178

3. The name and street address of the initial registered agent of the limited liability company are:

Luis E. Fajardo 6924 NW 113th Place Doral, Florida 33178

4. The limited liability company shall be manager-managed. The name and address of the initial Managers of the limited liability company are:

Ric Arcadi 6924 NW 113th Place Doral, Florida 33178

ICON COMMERCIAL DEVELOPMENT, LLC 6924 NW 113th Place Doral, Florida 33178

Dated: as of November 8, 2021.

<u>/s/ Luis E. Fajardo</u> Luis E. Fajardo

ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

The undersigned, which has been designated in the foregoing Articles of Organization as registered agent for ICON REAL ESTATE HOLDINGS, LLC, a Florida limited liability company, hereby agrees that it will accept service of process for and on behalf of ICON REAL ESTATE HOLDINGS, LLC, a Florida limited liability company, and it will comply with any and all laws relating to the complete and proper performance of the duties and obligations of a registered agent of a Florida limited liability company.

Dated: as of November 9, 2021

/s/ Luis E. Fajardo Luis E. Fajardo