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To:

Division of Corporations

Fax Number : (850)617-6381

From:

Account Name : BILZIN SUMBERG BAENA PRICE & AXELROD LLP

Account Number : 075350000132 Phone : (305)374-7580 Fax Number : (305)351-2122

Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

Email Address: vv2@bilzin.com

FLORIDA LIMITED LIABILITY CO.

BigCar Holdings LLC

Certificate of Status	1
Certified Copy	1
Page Count	01
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(((H2100)2675053)))

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

BigCar Holdings LLC

(Must contain the words "Limited Liability Company, "L.L.C.," or "LLC.")

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

Principal Office Address:

Mailing Address:

515 E Las Olas Boulevard, 15th Floor Ft. Lauderdale, FL 33301 515 E Las Olas Boulevard, 15th Floor Pt. Lauderdale, FL 33301

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

(The Limited Liability Company cannot serve as its own Registered Agent. You must designate an individual or another business entity with an active Florida registration.)

The name and the Florida street address of the registered agent are:

Corporate Creations Network Inc.

Name

801 US HIGHWAY 1

Florida street address (P.O. Box NOT acceptable)

NORTH PALM BEACH FL

Zip

33408

City

State

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S..

Registered Agent's Signature (REQUIRED)

(CONTINUED)

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ARTICLE IV-

The name and address of each person authorized to manage and control the Limited Liability Company:

Title: "AMBR" = Authorized Member	Name and Address:
"MGR" = Manager	
MGR	Francisco Javier Perez Sanchez
	515 E Las Olas Boulevard, 15th Floor
	1640 Rhode St. Genese, Belgium
(Use attachment if necessary)	
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