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COVER LETTER

Division of Corporations
SUBJECT: RICOCHET AGENCY LLC (Name of Resulting Florida Limited Company)
The enclosed Articles of Conversion, Articles of Organization, and fees are submitted to convert an "Other Business Entity" into a "Florida Limited Liability Company" in accordance with s. 605.1045, F.S.
Please return all correspondence concerning this matter to:
BREAT LANCE (Contact Person) LANCE CROSSBORDER LAW AND TAX (Firm/Company) 73-255 EL FASEO SUITE 14 (Address) PALM DESCET CA 92260 (City. State and Zip Code) NERICHARDSON 2 @ GMAIL I COM
E-mail Address: (to be used for future annual report notifications)
For further information concerning this matter, please call:
(Name of Contact Person) at (760) 578-5093 (Area Code) (Daytime Telephone Number)
Enclosed is a check for the following amount: (All checks processed by this office must be payable in US dollars and drawn on a bank located in the United States)
S150.00 Filing Fees S155.00 Filing Fees and Certificate of and Certified Copy & \$185.00 Filing Fees, Certified Copy & Status of Organization)
Mailing Address: Street Address:

New Filing Section
Division of Corporations
P.O. Box 6327

Tallahassee, FL 32314

New Filing Section
Division of Corporations
The Centre of Tallahassee
2415 N. Monroe Street, Suite 810
Tallahassee, FL 32303

Exhibit B Articles of Conversion

STATE OF FLORIDA ARTICLES OF CONVERSION FOR "OTHER BUSINESS ENTITY" INTO A FLORIDA LIMITED LIABLITY COMPANY

The Articles of Conversion and attached Articles of Organization are submitted to convert the following "Other Business Entity" into a Florida Limited Liability Company in accordance with s. 605.1045, Florida Statutes.

- 1 The name of the "Other Business Entity" immediately prior to the filing of Articles of Conversion is Ricochet Agency LLC.
- The "Other Business Entity" is a Delaware limited liability company, first organized, formed or created under the laws of Delaware on April 11, 2016. The address of its registered office in the State of Delaware is % Harvard Business Services, Inc., 16192 Coastal Highway, Lewes, DE 19958. The name of its registered agent at such address is Harvard Business Services, Inc. The file number assigned to this entity by the Delaware Division of Corporations is 6013586.
- 3. The name of the Florida Limited Liability Company as set forth in the attached Articles of Organization is Ricochet Agency LLC. The address of its registered office in the State of Florida is 2637 E. Atlantic Blvd., #1261, Pompano Beach, FL 33062. The name of its registered agent at such address is Nathan E. Richardson.
- 4. The effective date of the conversion shall be October 20, 2021 at 12:01 p.m. EST.
- 5. The plan of conversion has been approved by the manager and sole member of the foreign "other business entity" in accordance with all applicable statutes. No members of the converted entity will have interest holder liability under the Florida Limited Liability Act section 605.1043(1)(b) as a result of the conversion.
- The "Converted or Other Business Entity" has agreed to pay any members having appraisal rights the amount to which such members are entitled under ss. 605.1006 and 605.1061-605.1072, F.S.

Authorized Representative of Limited Liability
Company and Signature on behalf of

Nathan E. Richardson, its Manager

and Sole Member

Signed this 13 day of October, 2021

Exhibit C Articles of Organization

STATE OF FLORIDA ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - NAME:

The name of the Limited Liability Company is

Ricochet Agency LLC

ARTICLE II - ADDRESS:

Principal Office Address:

Mailing Address:

Ricochet Agency LLC

2637 E. Atlantic Blvd., #1261 Pompano Beach, FL 33062

Ricochet Agency LLC

2637 E. Atlantic Blvd., #1261

Pompano Beach, FL 33062

ARTICLE III - Registered Agent, Registered Office & Registere Agent's Signature:

The name and the Florida street address of the registered agent are:

Nathan E. Richardson 2637 E. Atlantic Blvd., #1261 Pompano Beach, FL 33062

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my daties, and I am familiar with and accept the obligations of my position as registered agent as provided for in /Chapter 605/F S.,

Registered Agent's Signature (REQUIRED).

(CONTINUED)

ARTICLE IV-

The name and address of each person authorized to manage and control the Limited Liability Company:

Title:

Name and Address:

"AMBR" = Authorized Member

"MGR" = Manager

AMBR, MGR

Mathan E. Richardson 2637 E. Atlantic Blvd., #1261 Pompano Beach, FL 33062

ARTICLE V: Other provisions, if any: (None)

REQUIRED SIGNATURE: /

Signature of a member or an authorized

representative of a member

This document is executed in accordance with section 605.0203(1)(b), Florida Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s. 817.155, F.S.

Hathan E. Richardson

Typed or printed name of signee