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## COVER LETTER \*

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	New Filing Sec Division of Co							
SUBJEC	Kiernan &	Co., LLC					_	
		Na	une of Lin	ited Liabil	ity Company	-		
The encle	osed Articles of	Organization and	i fee(s) arc	e submitted	for filing.			
Please ret	um all corresp	ondence concerni	ng this ma	tter to the	following:			
	Kiernan M.	Ryan						
				Name of	Person			
	Kiernan & C	Co., LLC						
			<del></del>	Firm/Co	ompany			
	P. O. Box 13	161						
	<del></del>			Addı	ess		· <del></del>	
	Tallahassee,	FL 32317					_	
			Ci	ity/State ar	d Zip Code	· · · · · · · · · · · · · · · · · · ·		2021 OGT
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For further		ncerning this mat			•	·	.2. .2.	20
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	New Fi Divisio	g Address lling Section on of Corporation ox 6327	s		Street Address New Filing Section Di The Centre of Tallaha 2415 N. Monroe Street	assec		

Taliahassee, FL 32314

Tallahassee, FL 32303

## ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE 1 - Name: The name of the Limited Liability Company is:	
Kiernan & Co., LLC	
(Must contain the words "Limited Liability Co	ompany, "L.L.C.," or "L.L.C.")
ARTICLE II - Address:	
The mailing address and street address of the principal office of the	Limited Liability Company is:
Principal Office Address:	Mailing Address:
Kieman & Co., LLC	Kiernan & Co., LLC
P.O. Box 13161 1102 Buckmyng m Oc.	P. O. Box 13161
Tallahassee, Fl. 32317 32307	Tallahassee, FL 32317
ARTICLE III - Registered Agent, Registered Office, & Register The Limited Liability Company cannot serve as its own Registered nother business entity with an active Florida registration.)	red Agent's Signature: Agent. You must designate an individual or
The name and the Florida street address of the registered agent are:	
Kiernan M. Ryan	
Name	
1102 Buckingham Drive	

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S..

Florida street address (P.O. Box NOT acceptable)

State

Tallahassee

City

Registered Agent's Signature (REQUIRED)

Zip

(CONTINUED)

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ARTICLE IV-

The name and address of each person authorized to manage and control the Limited Liability Company:

Title:			
	Authorized Member		
"MGR" = Ma	mager		
AMBR		Kiernan M. Ryan	
		P. O. Box 13161	
		Tallahassee, F1, 32317	
			<del></del>
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