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From:
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Email Address: contact@medeirossouza.com

**FLORIDA LIMITED LIABILITY CO.
NACAO RUBRO NEGRA USA**

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ARTICLES OF ORGANIZATION
OF
NACAO RUBRO NEGRA USA LLC

Pursuant to the provisions of Chapter 605 of the Florida Statutes (the "Florida Revised Limited Liability Company Act"), the undersigned representative of the members, for the purposes of forming a Florida Limited Liability company, hereby adopts the following Articles of Organization:

ARTICLE 1
NAME

The name of the company is NACAO RUBRO NEGRA USA LLC, (the "Company").

ARTICLE 2
DURATION AND PLACE OF BUSINESS

The period of duration of the Company is perpetual and its principal place of business is at 845 N GARLAND AVE, STE 100C, ORLANDO, FL 32801. The Company may also maintain an office or offices at such other place or places, either within or without the State of Florida as may be determined, from time to time, by the Company's manager.

ARTICLE 3
MAILING ADDRESS

The Company's mailing address will be at 845 N GARLAND AVE, STE 100C, ORLANDO, FL 32801.

ARTICLE 4
PURPOSE

The purpose for which the Company is organized are to engage in any lawful act or activity for which corporations may be organized under the Florida Revised Limited Liability Company Act.

ARTICLE 5
REGISTERED OFFICE AND REGISTERED AGENT

The registered office of the Company shall be located at 845 N Garland Ave, ste 100, Orlando, Florida 32801, or at such location as may be determined by the Company's manager, and the Company's registered agent shall be Medeiros Souza, Corp.

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ARTICLE 6 MANAGEMENT

Subject to the provisions of the Florida Revised Professional Limited Liability Company Act, the following provisions are adopted for the management of the business and for the conduct of the affairs of the Company:

6.1. The management of the Company is vested in the Manager, as defined in the Company's Operating Agreement. All determinations and decisions required or permitted to be made by the Manager shall be made by a board of managers consisting of each and all of the Managers (the "Board of Managers").

6.2. Initial Authorized Member. The name of the Corporate' Authorized Members are LM SPORT LLC and ZUMBA SPORT LLC companies, whose mailing address is 845 N GARLAND AVE, STE 100, ORLANDO, FL 32801.

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JUDICIAL CIRCUIT IN AND FOR
THE COUNTY OF DADE, FLORIDA

ARTICLE 7 LIMITATION OF LIABILITY OF MANAGERS AND MANAGING MEMBERS

The liability of the managers and managing member of the Company for monetary damages shall be eliminated to the fullest extent permissible under Section 605.04093 of the Florida Revised Limited Liability Company Act.

ARTICLE 8 INDEMNIFICATION OF COMPANY'S AGENTS.

Subject to the applicable limits set forth in Section 605.04093(2) of the Florida Revised Limited Liability Company Act, the Company is authorized to provide indemnification of its members, managers, managing members, officers, employees, and agents through operating agreement provisions.

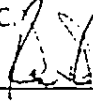
IN WITNESS WHEREOF, the undersigned have hereunto executed these Articles of Organization on this 28th day of September 2021.



Rubem Souza, LLM, E.A
as Authorized Representative of the Manager

NACAO RUBRO NEGRA USA LLC
ACCEPTANCE OF THE REGISTERED AGENT

I hereby am familiar with and accept the duties and responsibilities as registered agent for NACAO RUBRO NEGRA USA LLC.



Rubem Souza, LLM, E.A

Date: 09.28.2021

ALLA ASSOCIATES, LLC

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September 30, 2021

MEDEIROS SOUZA CORP

FLORIDA DEPARTMENT OF STATE
Division of CorporationsSUBJECT: NACAO RUBRO NEGRA USA
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We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

The name of a limited liability company must contain the words "Limited Liability Company," the abbreviation "L.L.C.," or the designation "LLC." The following suffixes are no longer acceptable: "Limited Company," "L.C.," and "LC." The abbreviations "Ltd." and "Co.," also are no longer acceptable. Please amend your document accordingly.

If you have any further questions concerning your document, please call (850) 245-6052.

Carlos E Rico
Regulatory Specialist III
New Filing Section

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