

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L21000426096
FILED 8:00 AM
September 28, 2021
Sec. Of State
jsdennis

Article I

The name of the Limited Liability Company is:

IAR HOLDINGS LLC

Article II

The street address of the principal office of the Limited Liability Company is:

120 GEORGETOWN LANDING RD
GEORGETOWN, FL. US 32139

The mailing address of the Limited Liability Company is:

120 GEORGETOWN LANDING RD
GEORGETOWN, FL. US 32139

Article III

The name and Florida street address of the registered agent is:

STEVEN E NORMAN
120 GEORGETOWN LANDING RD
GEORGETOWN, FL. 32139

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: STEVEN E NORMAN

Article IV

The name and address of person(s) authorized to manage LLC:

Title: AR
ROBIN SCHAFER
30 GREENACRES AVENUE
SCARSDALE, NY. 10583 US

Title: AR
CLAYTON BOWERS
117 RIVERSIDE DR
PALATKA, FL. 32177 US

Title: AR
LINDA BOWERS
117 RIVERSIDE DR
PALATKA, FL. 32177 US

Title: AR
STEVEN E NORMAN
120 GEORGETOWN LANDING RD
GEORGETOWN, FL. 32139 US

Article V

The effective date for this Limited Liability Company shall be:

09/28/2021

Signature of member or an authorized representative

Electronic Signature: STEVEN E NORMAN

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.

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