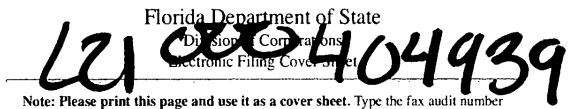
9/13/21, 11:19 AM

Division of Corporations



(shown below) on the top and bottom of all pages of the document.

(((H21000338368 3)))



H210003383683ABC1

Note: DO NOT hit the REFRESH/RELOAD button on your browser from this page. Doing so will generate another cover sheet.

To:

Division of Corporations

Fax Number : (850)617-6381

From:

(1)

Account Name : CORPORATE CREATIONS INTERNATIONAL INC.

Account Number: 110432003053 Phone : (561)694-8107 Fax Number : (561)214-8442

Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

Email Address:

FLORIDA LIMITED LIABILITY CO.

K Retail Holdings LLC

| Certificate of Status | 1 |
|-----------------------|----------|
| Certified Copy | 0 |
| Page Count | 04 |
| Estimated Charge | \$130.00 |

Electronic Filing Menu Corporate Filing Menu

Help

ARTICLES OF ORGANIZATION

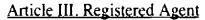
Article I. Name

The name of this Florida limited liability company is: K Retail Holdings LLC

Article II. Address

The street address of the Company's initial principal office is: K Retail Holdings LLC 55 Merrick Way, Suite 401 Coral Gables FL 33134

The mailing address of the Company's initial principal office is: K Retail Holdings LLC 55 Merrick Way, Suite 401 Coral Gables FL 33134



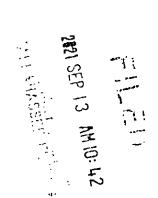
The name and street address of the Company's registered agent is:

Corporate Creations Network Inc. 801 US Highway 1 North Palm Beach FL 33408

Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Corporate Creations International 801 US Highway 1 North Palm Beach FL 33408 (561) 694-8107



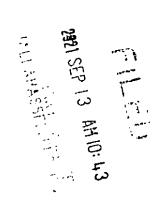
Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

Article VI. Management

This will be a manager-managed company. The name and address of each manager is:

James Pendegraft 55 Merrick Way, Suite 401 Coral Gables FL 33134



Article VII. Company Existence

The Company's existence shall begin effective as of September 13, 2021.

The undersigned authorized representative of a member executed these Articles of Organization on 9/13/2021.

CORPORATE CREATIONS INTERNATIONAL

Taide Sanchez Vice President Nicholas Nichols, Attorney-in-Fact

Corporate Creations International 801 US Highway 1 North Palm Beach FL 33408 (561) 694-8107

STATEMENT OF REGISTERED AGENT

LIMITED LIABILITY COMPANY:

K Retail Holdings LLC

REGISTERED AGENT/OFFICE:

Corporate Creations Network Inc. 801 US Highway 1
North Palm Beach FL 33408
UNITED STATES



I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

CORPORATE CREATIONS NETWORK INC.

Nicholas Nichols, Special Secretary

Date: September 13, 2021.

15 X

Corporate Creations International 801 US Highway 1 North Palm Beach FL 33408 (561) 694-8107