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| Pleas | e return all corr | espondence concernin | g this matter to: | | | | |
| Krame | er A. Litvak | | | | | | |
| | | (Contact Person) | | - | | | |
| Litvak | Beasley Wilson | & Ball, LLP | | | | | |
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| | ewpair@yahoo.c | <u> </u> | | _ | | | ~ ` |
| E-r | nail Address: (to b | e used for future annual re | port notifications) | | | | |
| For fi | ırth e r informati | on concerning this ma | tter, please call: | | | | |
| Krame | er A. Litvak | | at (<u>850</u> |)432-9 | 9818 | | |
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| | Mailing Add New Filing S Division of C P.O. Box 632 Tallahassee, I | ection orporations 7 | | New I Divisi The C | t Address: Filing Section ion of Corporations Centre of Tallahassee N. Monroe Street, Suit | te 810 | |

Tallahassee, FL 32303



ARTICLES OF CONVERSION FOR OTHER BUSINESS ENTITY INTO FLORIDA LIMITED LIABILITY COMPANY

The Articles of Conversion and the attached Articles of Organization are submitted to convert the following "Other Business Entity" into a Florida Limited Liability Company in accordance with Section 605.1045, Florida Statutes.

- 1. The name of the "Other Business Entity" immediately prior to the filing of the Articles of Conversion is Pair Properties Inc.
- 2. The "Other Business Entity" is a corporation, first organized in the State of Florida on January 14, 2003.
- 3. The name of the Florida Limited Liability Company as set forth in the attached Articles of Organization is Pair Properties LLC.
- 4. The Plan of Conversion has been approved in accordance with Sections 605.1041-605.1046, Florida Statutes.
- 5. The "Converted or Other Business Entity" has agreed to pay any members having appraisal rights the amount to which such members are entitled under Sections 605.1006 and 605.1061—605.1072, Florida Statutes.

Dated this _____ day of September, 2021.

PAIR PROPERTIES INC.

By: Matthew J. Pair Name: Matthew J. Pair

Title: Director

126546893.3

ARTICLES OF ORGANIZATION OF PAIR PROPERTIES LLC



The undersigned, for the purpose of forming a limited liability company under the Florida Revised Limited Liability Company Act, pursuant to Chapter 605 of the Florida Statutes, hereby makes, acknowledges and files the following Articles of Organization (the "Articles").

ARTICLE I. NAME

The name of the limited liability company is Pair Properties LLC (the "Company").

ARTICLE II. MAILING AND STREET ADDRESS

The mailing address of the principal office of the Company is 6520 Scenic Hwy, Pensacola, Florida 32504, and the street address of the principal office of the Company is 6520 Scenic Hwy, Pensacola, Florida 32504.

ARTICLE III. REGISTERED AGENT AND OFFICE

The name of the initial registered agent and the street address of the registered office of the Company in the State of Florida are Kramer A. Litvak, P.A., 40 S. Palafox Place, Suite 300, Pensacola, Florida 32502.

ARTICLE IV. MANAGEMENT

The Company shall be a manager-managed limited liability company and shall be managed in accordance with the operating agreement adopted by the members for the management of the business and affairs of the Company. The initial manager of the Company shall be:

Matthew J. Pair

6520 Scenic Hwy Pensacola, FL 32504

IN WITNESS WHEREOF, the undersigned has made and subscribed to these Articles of Organization on September 1, 2021.

Matthew J. Pair

Name: Matthew J. Pair, Authorized

Representative

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the Company, at the place designated as the registered office, the undersigned hereby accepts the appointment as registered agent and agrees to act in that capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of the undersigned's duties, and the undersigned is familiar with and accepts the duties and obligations of the undersigned's position as registered agent as provided for in Chapter 605, F.S.

Dated: September 2, 2021.

Registered Agent:

Kramer Litvak, P.A.

Name: Kramer A Litya

Title: Manager