

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L21000404032  
FILED 8:00 AM  
September 13, 2021  
Sec. Of State  
klovelace

**Article I**

The name of the Limited Liability Company is:  
THE PUGH COLLECTIVE, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:  
4320 DEERWOOD LAKE PKWY  
STE 101-727  
JACKSONVILLE, FL. UN 32216

The mailing address of the Limited Liability Company is:  
4320 DEERWOOD LAKE PKWY  
STE 101-727  
JACKSONVILLE, FL. UN 32216

**Article III**

The name and Florida street address of the registered agent is:  
GEORGE A SPENCER  
3450 DUNN AVE  
SUITE 305  
JACKSONVILLE, FL. 32218

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: GEORGE A SPENCER

### **Article IV**

The name and address of person(s) authorized to manage LLC:

Title: AMBR  
ANDRE PUGH  
4320 DEERWOOD LAKE PKWY, STE 101-727  
JACKSONVILLE, FL. 32216 UN

Title: AMBR  
HINDA PUGH  
4320 DEERWOOD LAKE PKWY SUITE, STE 101-727  
JACKSONVILLE, FL. 32216 UN

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### **Article V**

The effective date for this Limited Liability Company shall be:

09/13/2021

Signature of member or an authorized representative

Electronic Signature: ANDRE PUGH

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.