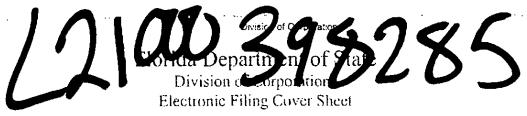
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9/8/2021



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Page: 3 of 4

Electronic Articles of Organization Florida Limited Liability Company

Article I

The Name of the Limited Liability Company is NEW HERA INVESTMENTS LLC.

Article II

The street address of the principal office of the Limited Liability Company is: 4995 NW 72nd Ave. Ste. 403, Miami, FL 33166.

Article III

The mailing address of the Limited Liability Company is: 14138 SW 166th Ter, Miami, FL 33177.

Article IV

The name and Florida address of the registered agent is: Ramon Ramos, 18305 NW 61st Ave. Hialeah, FL 33015.

Having been named as registered agent and to accept service of process for the above stated Limited Liability Company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Article V

The name and address of person(s) authorized to manage LLC:

Title: AMGR Ramon Ramos 18305 NW 61st Ave. Hialeah, FL 33015

Page: 4 of 4

Title: AMGR Hecney Rodriguez 14138 SW 166th Ter, Miami, FL 33177

Article VI

The contribution of each member is as follow:

Ramon Ramos 50% Hecney Rodriguez 50%

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a thirddegree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.