Electronic Articles of Organization
For
Florida Limited Liability Company

L21000361705
FILED 8:00 AM
August 11, 2021
Sec. Of State
klovelace

Article I

The name of the Limited Liability Company is:

KFM REAL ESTATE HOLDINGS LLC

Article II

The street address of the principal office of the Limited Liability Company is:

600 BRICKELL AVENUE
3600
MIAMI, FL. US 33131

The mailing address of the Limited Liability Company is:

600 BRICKELL AVENUE
3600
MIAMI, FL. US 33131

Article III

Other provisions, if any:

THE COMPANY SHALL BE MANAGER-MANAGED. THE COMPANY MAY ACT UPON THE SIGNATURE OF TWO MANAGERS.

Article IV

The name and Florida street address of the registered agent is:

MANUEL L CRESPO
600 BRICKELL AVENUE
3600
MIAMI, FL. 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MANUEL L. CRESPO

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Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
FLAVIO SERGIO KOHAN FAIVOVICH
600 BRICKELL AVENUE, STE 3600
MIAMI, FL. 33131 US

Title: MGR
ISABEL RAQUEL FLIMAN GRINBERG
600 BRICKELL AVENUE, STE 3600
MIAMI, FL. 33131 US

Title: MGR
RODRIGO C KOHAN FLIMAN
600 BRICKELL AVENUE, STE 3600
MIAMI, FL. 33131 US

Title: MGR
JACQUELINE KOHAN FLIMAN
600 BRICKELL AVENUE, STE 3600
MIAMI,, FL. 33131 US

Title: MGR
FERNANDO KOHAN FLIMAN
600 BRICKELL AVENUE, STE 3600
MIAMI, FL. 33131 US

Signature of member or an authorized representative

Electronic Signature: MANUEL L. CRESPO

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.