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FLORIDA LIMITED LIABILITY CO.

Bellcore Management LLC

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STATE OF FLORIDA
DIVISION OF CORPORATIONS

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ARTICLES OF ORGANIZATION

OF

BELLCORE MANAGEMENT LLC

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, F.S. Chapter 605, hereby make, acknowledge, and file the following Articles of Organization.

ARTICLE I

NAME

The name of the limited liability company shall be BELLCORE MANAGEMENT LLC (the "Company").

ARTICLE II

ADDRESS

The mailing address of the Company shall be:

P.O. Box 12725
Pensacola, FL 32591

The street address of the Company shall be:

17 West Cedar Street, Suite 2
Pensacola, FL 32502

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ARTICLE III

REGISTERED OFFICE AND AGENT

The name and address of the registered agent of the Company in the State of Florida is:

Robert S. Rushing, Esq.
151 West Main Street, Suite 200
Pensacola, FL 32502

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ARTICLE IV

MANAGEMENT

The name and address of each person authorized to manage and control the Company in accordance with an operating agreement adopted by the members for the management of the business and affairs of the Company:

Manager (MGR)

Robert R. Bell
17 West Cedar Street, Suite 2
Pensacola, FL 32502

Manager (MGR)

Harry L. Bell, Jr.
69 Cypress Walk
Santa Rosa Beach, FL 32450

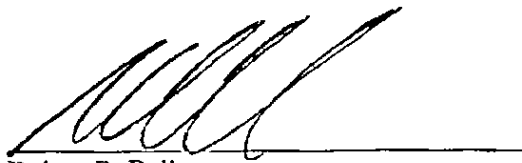
The operating agreement may contain any provisions for the regulation and management of the affairs of the Company not inconsistent with law or these Articles of Organization.

ARTICLE V

EFFECTIVE DATE

These Articles of Organization shall become effective on July 22, 2021.

IN WITNESS WHEREOF, the undersigned organizer and member has made and subscribed these Articles of Organization on this 22 day of July, 2021.


Robert R. Bell

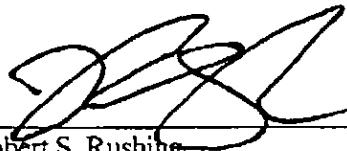
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ACCEPTANCE OF REGISTERED AGENT

The undersigned, being the person named in the Articles of Organization of BELLCORE MANAGEMENT LLC, as the Registered Agent of this Limited Liability Company, hereby consents to accept service of process for the above-stated company at the place designated in the Articles of Organization, and accepts the appointment as Registered Agent and agree to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of the position as Registered Agent.

Dated this 21 day of July, 2021.


Robert S. Rushing

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