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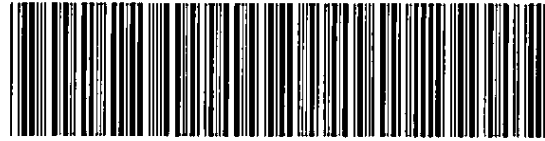
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DATE: 7/16/2021

NAME: RRE 1947 LARKSPUR MANAGEMENT LLC

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ARTICLES OF ORGANIZATION
OF
RRE 1947 LARKSPUR MANAGEMENT LLC

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ARTICLE I - NAME

The name of the limited liability company is RRE 1947 Larkspur Management LLC (the "Company").

ARTICLE II - ADDRESS

The mailing address and street address of the principal office of the Company is 1200 Brickell Ave, #860, Miami, Florida 33131.

ARTICLE III - REGISTERED AGENT AND OFFICE

The street address of the Company's initial registered office is 1200 Brickell Ave, #860, Miami, Florida 33131, and the name of its initial registered agent at such office is John Thomas Rincon.

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.



John Thomas Rincon

ARTICLE IV - AUTHORIZED PARTIES

The names and addresses of each person authorized to manage and control the Company are set forth below.

<u>Title</u>	<u>Name & Address</u>
<u>Manager</u> _____	John Thomas Rincon 1200 Brickell Ave, #860, Miami, Florida 33131

In accordance with Section 605.0203(1)(b) of the Florida Revised Limited Liability Company Act, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Executed on July 15, 2021.



John Thomas Rincon
Authorized Representative