

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L21000300379
FILED 8:00 AM
June 30, 2021
Sec. Of State
jgharris**

Article I

The name of the Limited Liability Company is:

KEBRIA PUBLISHING LLC

Article II

The street address of the principal office of the Limited Liability Company is:

770 NW 186TH DRIVE
MIAMI GARDENS, FL. 33169

The mailing address of the Limited Liability Company is:

770 NW 186TH DRIVE
MIAMI GARDENS, FL. 33169

Article III

Other provisions, if any:

KEBRIA PUBLISHING'S MISSION IS TO LEAD AND SERVE THE
INDEPENDENT PUBLISHING COMMUNITY THROUGH ADVOCACY,
EDUCATION, AND TOOLS FOR SUCCESS.

Article IV

The name and Florida street address of the registered agent is:

KEBRIA INVESTMENTS & HOLDINGS LLC
770 NW 186TH DRIVE
MIAMI GARDENS, FL. 33169

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: RICKY JONES LEBRUN

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
RICKY J LEBRUN
770 NW 186TH DRIVE
MIAMI GARDENS, FL. 33169

Title: MGR
KEBRIA INVESTMENTS & HOLDINGS LLC
770 NW 186TH DRIVE
MIAMI GARDENS, FL. 33169 UN

L21000300379
FILED 8:00 AM
June 30, 2021
Sec. Of State
jgharris

Article VI

The effective date for this Limited Liability Company shall be:

06/30/2021

Signature of member or an authorized representative

Electronic Signature: RICKY LEBRUN

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.