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ARTICLES OF ORGANIZATION OF

BISMARCK DEVELOPMENT COMPANY LLC

The undersigned hereby subscribes these Articles of Organization for the purposes of organizing a limited liability company under the laws of the State of Florida.

I. Name

The name of the limited liability company is Bismarck Development Company LLC (the "Company").

II. Principal Office

The mailing and street address of this Company's principal office shall be 1111 Brickell Avenue 10th FL Miami, 33131.

III. REGISTERED AGENT AND REGISTERED OFFICE

The registered agent of this Company shall be Alfredo D. Xiques whose business address is 2950 SW 27th Ave, Suite 100, Miami, FL 33133 which shall be the registered office of this limited liability company.

IV. Management by Manager

The Company shall be a Manager Managed company. The initial Managers of the Company shall be Amanda De Seta and Mary Louise Perlman whose collective business address is 1111 Brickell Avenue 10th FL Miami, 33131.

Alfredo D. Xiques, Organizer

STATEMENT OF ACCEPTANCE OF REGISTERED AGENT OF

BISMARCK DEVELOPMENT COMPANY LLC

In accordance with the Florida Limited Liability Company Act, section 605.0203(1)(B) the undersigned hereby accepts the appointment as registered agent of the above captioned limited liability company. The registered agent further acknowledges that 2950 SW 27th Ave, Suite 100, Miami, FL 33133 is the business office address of the registered agent, which will be the registered office of the limited liability company for the service of process.

Date: June 14, 2021

Alfredo D. Xiques