

ARTICLES OF DISSOLUTION

Pursuant to section 605.0707, Florida Statutes, this Florida limited liability company submits the following Articles of Dissolution:

The name of the limited liability company as currently filed with the Florida Department of State:

KAR CLINICAL RESEARCH CONSULTING, LLC

The document number of the limited liability company: L21000214667

The file date of the articles of organization: May 7, 2021

A description of occurrence that resulted in the limited liability company's dissolution:

OWNER/MANAGER RETIRED

The name and address of the person appointed to wind up the company's activities and affairs:

KATHLEEN A. REDLING
2101 WINDJAMMER LANE
ST. AUGUSTINE, FLORIDA, 32084 US

I/we submit this document and affirm that the facts stated herein are true. I/we am/are aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in section 817.155, Florida Statutes.

Signature: KATHLEEN A. REDLING

Electronic Signature of authorized person