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(Requestor's Name)
(Addiess)
(Address)
(City/State/Zip/Phone #)
P'OR-UP WAIT MAIL
(Business Entity Name)
(Decument Number)
Certified Copies Certificates of Status
Special Instructions to Filing Officer

Office Use Only



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PERSENTED

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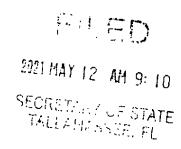
MENHAY 12 AH 9: 10 SECRETATE OF STATE

DEPARTMENT OF STATE ACCOUNT FILING COVER SHEET

Account Number	FCA00000017		
Date	5-12-21		
Requestor Name.	Carlton Fields		
Address:	Post Office Drawer 190 Tallahassee, Florida 32302	AUTHORIZED AMOUNT TO DEDUCT FROM ACCOUNT	
Telephone:	(850) 513-3619 - direct (850) 224-1585	s_155.00	
Contact Name:	Kim Pullen, CP, FRP		
Corporation Name:	Ballast RE, L	LC	
Email Address:	Rickb @amalie.com		
Entity Number:		<u> </u>	
Authorization:	Kim Full	en	
X Certified Copy X New Filings Fictitious Name	Plain Stamped Copy Amendments	Certificate of Status Annual Report Registration	
X) Call When Ready	(X) Call if Problem	() After 4:30	
X) Walk In	() Will Wait	(X) Pick Up	

CF Internal Use Only

Chem: 42124 Matter 93254



ARTICLES OF ORGANIZATION OF BALLAST RE, LLC

The undersigned, as the organizing member of a limited liability company under the Florida Revised Limited Liability Company Act, adopts the following Articles of Organization for such limited liability company (the "Company"):

ARTICLE I Name

The name of the Company is Ballast RE, LLC.

ARTICLE II Initial Principal Office Street and Mailing Address

The Company's initial principal office street address and mailing address is 1601 McCloskey Boulevard, Tampa, Florida 33605.

ARTICLE III Initial Registered Agent and Office

The street address of its initial registered office of the Company is 1601 McCloskey Boulevard, Tampa, Florida 33605, and the name of its initial registered agent at that address is Richard A. Barkett.

ARTICLE IV Authorized Representative

The name and address of the authorized representative of the organizing member of the Company are:

Name

Address

Richard A. Barkett

1601 McCloskey Boulevard Tampa, Florida 33605

ARTICLE V Organizing Member

The name and address of the organizing member are:

<u>Name</u>

<u>Address</u>

Marie F. Barkett

1601 McCloskey Blvd. Tampa, Florida 33605

Dated this 11th day of May 2021.

Richard A. Barkett

Authorized Representative

ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept service of process for the Company, at the place designated as the registered office, the undersigned hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the duties and obligations of its position as registered agent.

Dated this 11th day of May 2021.

REGISTERED AGENT:

By: State and A. D.

SECRETATION OF STATE