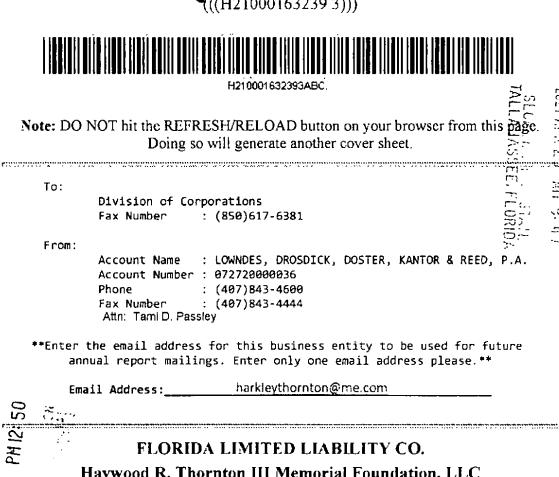
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Florida Department of State

Division of Corporations **Electronic Filing Cover Sheet**

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Haywood R. Thornton III Memorial Foundation, LLC

Certificate of Status	0
Certified Copy	1
Page Count	01
Estimated Charge	S155.00

Electronic Filing Menu

Corporate Filing Menu

Help

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(II)

ARTICLES OF ORGANIZATION OF

HAYWOOD R. THORNTON HI MEMORIAL FOUNDATION, LLC

ARTICLE I - NAME

The name of this limited liability company is HAYWOOD R. THORNTON II MEMORIAL FOUNDATION, LLC (the "Company").

ARTICLE II - PRINCIPAL OFFICE

The mailing address and street address of the principal office of the Company is 1226 Mount Vernon Street, Orlando, Florida 32803.

ARTICLE III - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Company is 1226 Mount Vernon Street, Orlando Florida 32803, and the name of the initial registered agent of the Company at that address is Harkley R. Thornton.

ARTICLE IV - AUTHORIZED REPRESENTATIVE

The Company is a manager-managed limited liability company and the initial manager of the Company is Harkley R. Thornton.

Harkley R. Thornton, Authorized Representative

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.

Harkley R. Thornton