

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L21000146931
FILED 8:00 AM
March 30, 2021
Sec. Of State
tscott

Article I

The name of the Limited Liability Company is:

ROAD RUNNER TRANSPORT & LOGISTICS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

11430 JULIET LEIA CT
JACKSONVILLE, FL. 32218

The mailing address of the Limited Liability Company is:

P.O. BOX 77483
JACKSONVILLE, FL. 32226

Article III

The name and Florida street address of the registered agent is:

ANTHONY A COGDELL II
11430 JULIET LEIA CT.
JACKSONVILLE, FL. 32218

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ANTHONY A COGDELL II

Article IV

The name and address of person(s) authorized to manage LLC:

Title: AP
LATRISHA A HOWARD
11430 JULIET LEIA CT.
JACKSONVILLE, FL. 32218 UN

Title: AMBR
ANTHONY A COGDELL II
11430 JULIET LEIA CT.
JACKSONVILLE, FL. 32218

Title: AMBR
LATRISHA A HOWARD
11430 JULIET LEIA CT.
JACKSONVILLE, FL. 32218

Title: AP
ANTHONY A COGDELL II
11430 JULIET LEIA CT.
JACKSONVILLE, FL. 32218

Article V

The effective date for this Limited Liability Company shall be:

03/29/2021

Signature of member or an authorized representative

Electronic Signature: ANTHONY A COGDELL II

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.

L21000146931
FILED 8:00 AM
March 30, 2021
Sec. Of State
tscott