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Special Instructions to F	iling Officer:	
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Of INDA

### **COVER LETTER**

TO:	New Filing S Division of C					
	Division of C	corporations				
SUB.	JECT: Thought		1.1 121 1.1 1.1			<del></del>
		(Name of Re	sulting Florida Lin	nited Cor	mpany)	
The e	enclosed Article	s of Conversion, Artic	les of Organiza	tion, ar	nd fees are submitted to	o convert an "Other
Busir	iess Entity" into	a "Florida Limited L	iability Compar	ıy'' in a	accordance with s. 605.	.1045, F.S.
Pleas	e return all corr	espondence concernin	g this matter to	<u>.</u> •		
Chris	topher Nowinski			_		
		(Contact Person)				<u>۲</u> .2
Thou	ght Leaders, LLC	;				021
		(Firm/Company)		<del></del>		2021 F E &
11078	8 Stonewood For	rest Trail				
		(Address)				
Б.						<del></del>
Boyn	ton Beach, FL 33	City, State and Zip Code)		<del>_</del>		7: 2:
						<u>C</u>
	nski@post.harvar mail Address: (to b	d.edu be used for future annual re	nort notifications)	_		
For fi	urther informati	on concerning this ma	tter, please call	:		
Christ	topher Nowinski		at ( 617	) 216-	9512	
	(Name of Conta	act Person)		_/	ytime Telephone Number)	_
Enclo	seed is a check t	For the following amou	int: (All checks	nrocee	sed by this office must	he navahle in HS
		a bank located in the	•	proces	sed by this office must	oc payaole iii 03
(\$25 fc & \$12.	50.00 Filing Fees or Conversion 5 for Articles anization)	□\$155.00 Filing Fees and Certificate of Status	□\$180.00 Filin and Certified Co		□\$185.00 Filing Fees, Certified Copy, and Certificate of Status	
	Mailing Add		`		t Address:	
<del>-</del>			New Filing Section Division of Corporations			
	P.O. Box 632				Centre of Tallahassee	
	Tallahassee, I				N. Monroe Street, Suit	te 810

Tallahassee, FL 32303

### **Articles of Conversion**

For

## "Other Business Entity"

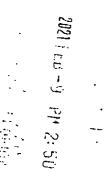
Into

## Florida Limited Liability Company

The Articles of Conversion <u>and attached Articles of Organization</u> are submitted to convert the following "Other Business Entity" into a Florida Limited Liability Company in accordance with s.605.1045, Florida Statutes.

1. The name of the "Other Business Entity" immediately prior to the filing of the Articles of Conversion is:

Thought Leaders, LLC .
(Enter Name of Other Business Entity)
2. The "Other Business Entity" is a limited liability corporation
(Enter entity type. Example: corporation, limited partnership, general partnership, common law or business trust, etc.
First organized, formed or incorporated under the laws of Massachusetts
(Enter state, or if a non-U.S. entity, the name of the country)
on March 9, 2011
(date of organization, formation or incorporation)
3. The name of the Florida Limited Liability Company as set forth in the attached Articles of Organization:
Thought Leaders, LLC
(Enter Name of Florida Limited Liability Company)
4. If not effective on the date of filing, enter the effective date:
(The effective date: Cannot be prior to date of receipt or filed date nor more than 90 calendar days after
the date this document is filed by the Florida Department of State.)
Note: If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be listed as the document's effective date on the Department of State's records.
5. The plan of conversion has been approved in accordance with all applicable statutes.
6. The "Converted or Other Business Entity" has agreed to pay any members having appraisal rights the amount to



Signature of Authorized Representative of Lim	ited Liability Company:
Signature of Authorized Representative:	chal
Printed Name: Christopher Nowinski	Title: President
Signature(s) on behalf of Other Business Entity:	[See below for required signature(s)]
Signature: Ch-No.	
Printed Name: Christopher Nowinski	Title: President
Signature:	
Printed Name:	Title:
Signature:	Tid
Printed Name:	riue:
Signature:	
Signature: Printed Name:	Title:
Signature:	
Printed Name:	Title:
-	
Signature: Printed Name:	Tiele
rimed Name.	rue:
If Florida Corporation:	
Signature of Chairman, Vice Chairman, Director, or	
If Directors or Officers have not been selected, an In	corporator must sign.
If Florida General Partnership or Limited Liabili	ty Partnership:
Signature of one General Partner.	
If Florida Limited Partnership or Limited Liabili	ty Limited Portnership
Signatures of ALL General Partners.	ty Danted Farthership:
All others: Signature of an authorized person.	
Signature of all authorized person.	
Fees:	
Articles of Conversion:	\$25.00
Fees for Florida Articles of Organization:	\$125.00
Certified Copy:	\$30.00 (Optional)
Certificate of Status:	\$5.00 (Optional)

Signed this 4th day of February 2021 20 ...

# ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:					
The name of the Limited Liability Company	is:				
Thought Leaders LLC					
(Must contain the words "Limited Lie	ability Company, "L.L.C.," or "LLC.")				
ARTICLE II - Address: The mailing address and street address of the	e principal office of the Limited	l Liability Company is:			
Principal Office Address:	Mailing Address:				
11078 Stonewood Forest Trail	11078 Stonewood Forest T	11078 Stonewood Forest Trail			
Boynton Beach, FL 33473	Boynton Beach, FL 33473				
ARTICLE III - Registered Agent, Register (The Limited Liability Company cannot serve as its own R business entity with an active Florida registration.)  The name and the Florida street address of the serve as its own R business entity with an active Florida registration.)	egistered Agent. You must designate an ii				
Christopher Nowinski					
17	ame				
11078 Stonewood Forest	<del></del>				
Florida street address (l	P.O. Box NOT acceptable)				
Boynton Beach	FL 33473				
City	Zip				
Having been named as registered agent an liability company at the place designate registered agent and agree to act in this cap statutes relating to the proper and comple accept the obligations of my position as	d in this certificate, I hereby acc pacity. I further agree to comply ete performance of my duties, an	ept the appointment as with the provisions of all d I am familiar with and			
Chrone					
Registered Agent's S	Signature (REQUIRED)				
(CONT	TINUED)	FED - 9			

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The name and address of each person authorized to manage and control the Limited Liability Company:

<u>Title:</u>	Name and Address:			
"AMBR" = Authorized Member				
"MGR" = Manager				
AMBR	Christopher Nowinski			
	11078 Stonewood Forest Trail			
	Boynton Beach, FL 33473			
	<del></del>			
<del></del>		<del></del>		
		- 20		
	<u> </u>	_21		
(Use attachment if necessary)	7	2		
(Ose attachment if necessary)	: · · · · · · · · · · · · · · · · · · ·	ī		
		Ľ.		
ARTICLE V: Other provisions, if any.		7		
CRETCES V. Odici provisions, it may.	. •	2 2		
		<u>.</u> ن		
<b>REQUIRED SIGNATURE:</b>				
Ch Nort				
		_		
Signature of a member or :	an authorized representative of a member			
This document is executed in accordance	with section 605.0203 (1) (b), Florida Statutes. I am awa			
	ment to the Department of State constitutes a third degree	felony		
as provided for in s.817.155, F.S.				
Christopher Nowinski				
T				

Typed or printed name of signee

Filing Fees

\$125.00 Filing Fee for Articles of Organization and Designation of Registered Agent \$ 30.00 Certified Copy (Optional) \$ 5.00 Certificate of Status (Optional)