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**FLORIDA LIMITED LIABILITY CO.  
FLREH RED ROAD HOLDINGS, LLC**

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MAR 10 2021

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**ARTICLES OF ORGANIZATION  
OF  
FLREH RED ROAD HOLDINGS, LLC**

The undersigned, for the purpose of forming a limited liability company under the Florida Revised Limited Liability Company Act, Florida Statutes Chapter 605, as amended; hereby makes, acknowledges and files the following Articles of Organization.

**ARTICLE I - NAME**

The name of the limited liability company is FLREH Red Road Holdings, LLC (the "Company").

**ARTICLE II - ADDRESS**

The mailing address and street address of the principal office of the Company is 2900 Ponce de Leon Boulevard, Suite 500, Coral Gables, FL 33134.

**ARTICLE III - DURATION**

The period of duration for the Company shall be perpetual.

**ARTICLE IV - REGISTERED OFFICE AND AGENT AND ADDRESS**

The name and street address of the registered agent and the registered office of the Company in the State of Florida are:

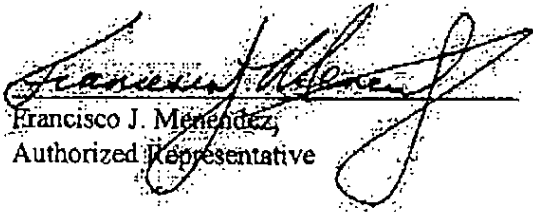
<u>Name</u>	<u>Address</u>
Francisco J. Menendez	2020 Salzedo Street 6th Floor Coral Gables, FL 33134

**ARTICLE V - MANAGEMENT**

The Company shall be manager-managed. The name and address of the initial managers are:

Juan Carlos Mas 2990 Ponce de Leon Blvd., Suite 500 Coral Gables, FL 33134	Graham F. Wilson 2990 Ponce de Leon Blvd., Suite 500 Coral Gables, FL 33134
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IN WITNESS WHEREOF, the undersigned has made and subscribed these Articles of Organization for the foregoing uses and purposes this 9<sup>th</sup> day of March, 2021.

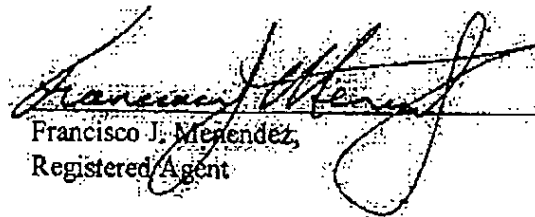
  
Francisco J. Menendez  
Authorized Representative

REGISTERED AGENT'S ACCEPTANCE

Having been named as registered agent and to accept service of process for FLREH Red Road Holdings, LLC at the place designated in this certificate, the undersigned hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of his duties, and is familiar with and accepts the obligations of his position as registered agent as provided for in Chapter 605, Florida Statutes.

REGISTERED AGENT:

Dated: March 9, 2021

  
Francisco J. Menendez  
Registered Agent