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ARTICLES OF ORGANIZATION

Article I. Name

The name of this Florida limited liability company is: N237JA, LLC

Article II. Address

The street address of the Company's initial principal office is: N237JA, LLC 80 SW. 8th St. Suite 3100 Miami FL 33130

The mailing address of the Company's initial principal office is:

N237JA, LLC 80 SW. 8th St. Suite 3100 Miami FL 33130

Article III. Registered Agent

The name and street address of the Company's registered agent is:

Peter M. Hockman 80 SW 8th Street Suite 3100 Miami FL 33130

21 MAR -3 FM 3: 42 SECRETARY OF STATE ALLAHASSEE, FLORIDA

Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

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Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

Article VI. Management

This will be a manager-managed company. The name and address of each manager is:

Antonio Neuman 12882 Grand Oaks Dr Davie FL 33330

Jaime Sánchez 11980 Ashford Ln. Davie FL 33325

Article VII. Company Existence

The Company's existence shall begin effective as of March 3, 2021.

The undersigned authorized representative of a member executed these Articles of Organization on 3/3/2021.

Joseph Panholzer, Attorney-in-Fact

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STATEMENT OF REGISTERED AGENT

LIMITED LIABILITY COMPANY: N237JA, LLC

REGISTERED AGENT/OFFICE:

Peter M. Hockman 80 SW 8th Street Suite 3100 Miami FL 33130

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

PETER M. HOCKMAN

Joseph Panholzer, Attorney-in-Fact

Date: March 3, 2021.

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21 MAR -3 PM 3: \$2
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TAIL AHASSEE FLORIDA