

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L21000057135
FILED 8:00 AM
February 01, 2021
Sec. Of State
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Article I

The name of the Limited Liability Company is:
SWAN REAL ESTATE HOLDINGS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
115 W. PINE STREET
LAKELAND, FL. US 33815

The mailing address of the Limited Liability Company is:
115 W. PINE STREET
LAKELAND, FL. US 33815

Article III

The name and Florida street address of the registered agent is:
DANIEL THUMBERG
115 W. PINE STREET
LAKELAND, FL. 33803

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: DANIEL THUMBERG

Article IV

The name and address of person(s) authorized to manage LLC:

Title: MGRM
DANIEL THUMBERG
3337 KILMER DRIVE
LAKELAND, FL. 33803 US

Title: MGRM
JAMES R LEWMAN
3020 CREWS LAKE DR.
LAKELAND, FL. 33813 US

Title: MGRM
CHRISTIAN HOOD
6035 CASON WAY
LAKELAND, FL. 33812 US

Title: MGRM
CHRISTOPHER CRAWFORD
2216 HOLLINGSWORTH HILL
LAKELAND, FL. 33803 US

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Signature of member or an authorized representative

Electronic Signature: DANIEL THUMBERG

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.