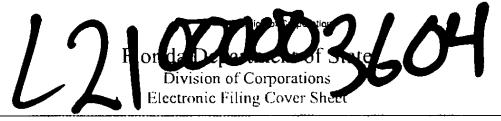
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FLORIDA LIMITED LIABILITY CO. KATHERINE T. GERMAN EMERGENCY MEDICINE, PLLC

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ARTICLES OF ORGANIZATION OF KATHERINE T. GERMAN EMERGENCY MEDICINE, PLLC

- Name. The name of this limited liability company is Katherine T. Germand Emergency Medicine, PLLC (the "Company"), and it shall be formed as a professional limited liability company under Chapter 621 of the laws of the State of Florida.
- Duration. The period of duration for the Company shall be perpetual, unless terminated in accordance with the Company's Operating Agreement.
- Purpose. The general nature of the business to be transacted by the Company is to engage in every phase and aspect of the business of rendering the same professional services to the public that a medical doctor, duly licensed under the laws of the State of Florida, is authorized to render, but such professional services shall be rendered only through members, officers, employees, and agents of the Company who are duly licensed under the laws of the State of Florida to perform said services.
- Place of Principal Office. The mailing and street address of the Company's principal office is 913 Saratoga Dr., Jacksonville, FL 32207.
- Registered Agent and Office. The name and street address of the initial registered agent of the Company is Katherine T. German, 913 Saratoga Dr., Jacksonville, FL 32207.
- Management of the Company. The management of the Company shall be vested in the managers of the Company. The initial manager of the Company is Katherine T. German, MD, 913 Saratoga Dr., Jacksonville, FL 32207.
- Operating Agreement. The members shall have the power to adopt, alter, amend, or repeal the Operating Agreement of the Company containing provisions for the regulation and management of the affairs of the Company.

The undersigned executed these Articles of Organization on the 4 day of January 2021.

In accordance with Section 605.0203(1)(b), Florida Statutes, the execution of these Articles constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

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ACCEPTANCE BY REGISTERED AGENT

THE UNDERSIGNED, having been named in Article 5 of the foregoing Articles of Organization for KATHERINE T. GERMAN EMERGENCY MEDICINE, PLLC as initial registered agent at the office designated therein, hereby accepts such appointment and agrees to act in such capacity. The undersigned hereby states that it is familiar with, and hereby accepts, the obligations set forth in Chapter 605, Florida Statutes, and the undersigned will further comply with any other provisions of law made applicable to it as registered agent of the limited liability company.

DATED, this day of January, 2021.

REGISTERED AGENT: