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ARTICLES OF ORGANIZATION
OF
ZAMM COMPANY LLC

ARTICLE I - Name

The name of the limited liability company is ZAMM Company LLC (the "Company").

ARTICLE II - Address

The mailing address and street address of the principal office of the Company is 3701 South Ocean Blvd, Unit 301, Highland Beach, Fl 33487.

ARTICLE III- Management

The Company shall be managed by its managers, as set forth in the Company's Operating Agreement and is therefore a manager-managed Company. The Company's managers shall be:

<u>Name</u>

Address

Frank Zammiello

3701 South Ocean Blvd, Unit 301 Highland Beach, Fl 33487

David Florence

30 Vine St East Greenwich, RI 02818

ARTICLE IV - Registered Agent and Office:

The street address of the Company's initial registered agent and office is 3701 South Ocean Blvd, Unit 302, Highland Beach, Fl 33487, and the name of its initial registered agent at such office is Michael Zammiello.

In accordance with Section 605.0203(1)(b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Dated this 29 rd day of December, 2020

Name: Frank Zammiello

Title: Authorized Representative

ACTIVE 54484050v1

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ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

The undersigned, having been named as Registered Agent and to accept service of process for ZAMM Company LLC, at the place designated in these Articles of Organization, hereby accepts the appointment as registered agent and agrees to act in such capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of its position as registered agent as provided for in Florida Statutes Chapter 605.

Michael Zammiello

Dated this 2974 day of December, 2020.

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