

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L20000393289  
FILED 8:00 AM  
December 16, 2020  
Sec. Of State  
dlokeefe

**Article I**

The name of the Limited Liability Company is:  
NORMAL LINK ASSOCIATES LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:  
2365 SE RICH ST  
PORT SAINT LUCIE, FL. US 34984

The mailing address of the Limited Liability Company is:  
24 ROYAL CREST DR  
APT 2  
MARLBOROUGH, MA. US 01752

**Article III**

The name and Florida street address of the registered agent is:  
LEGALINC CORPORATE SERVICES INC.  
5237 SUMMERLIN COMMONS  
SUITE 400  
FORT MYERS, FL. 33907

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: PATTY SCLIMENTI

## Article IV

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The name and address of person(s) authorized to manage LLC:

Title: AMBR  
ERICKHARLEIN PIERRE  
24 ROYAL CREST DR APT 2  
MARLBOROUGH, MA. 01752 US

Title: AMBR  
GOLDIE MASSE  
110 MCGRATH HWY 2  
QUINCY, MA. 02169 US

Title: AMBR  
THOMAS NARCISSE  
1 IMPASSE DES LILAS,  
GATINEAU QC, FL. 34984 US

Title: AMBR  
ERICKERNCHLEY PIERRE  
223 TWELVE LEAGUE CIRCLE  
CASSELBERRY, FL. 32707 US

Title: AMBR  
STANLEY BRUNT PAILLANT  
204,9905 BOULVEVARD SAINT-LAURENT  
MONTREAL QC CANADA, FL. 34984 US

Title: AMBR  
PASCAL DIDIER CIDOINE  
11373 AVE ETHIER  
MONTREAL QC CANADA, FL. 34984 US

Signature of member or an authorized representative

Electronic Signature: LOVETTE DOBSON

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.