

**L20000358544**

Florida Department of State  
Division of Corporations  
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To:

Division of Corporations  
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From:

Account Name : GREEN SCHOENFELD & KYLE LLP  
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Phone : (239)936-7200  
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**FLORIDA LIMITED LIABILITY CO.  
SHOULDER SOLUTIONS, LLC**

Certificate of Status	0
Certified Copy	1
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**Articles of Organization**  
**of**  
**Shoulder Solutions, LLC**  
**A Florida Limited Liability Company**

**1. Name**

The name of this limited liability company is Shoulder Solutions, LLC (the "Company"), and it shall be formed as a Florida limited liability company under Chapter 605, Florida Statutes.

**2. Duration and Purpose**

The Company shall exist from the date of filing of these Articles of Organization with the Florida Secretary of State, and the Company's existence shall be perpetual. The Company is organized to transact all lawful activities and businesses that may be conducted by a limited liability company under the laws of the State of Florida.

**3. Place of Business**

The mailing address of the Company's principal office is 15851 Knightsbridge Court, Fort Myers, Florida 33908, and the street address of the Company's principal office is 15851 Knightsbridge Court, Fort Myers, Florida 33908.

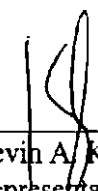
**4. Registered Agent and Office**

The name of the initial registered agent of the Company is GSK Registered Agents, Inc. The street address of the initial registered agent of the Company is 1380 Royal Palm Square Boulevard, Fort Myers, Florida 33919.

**5. Management of the Company**

The Company shall be managed by Manager or Managers and is, therefore, a manager-managed company. John N. Mehalik shall serve as the initial Manager of the Company.


The undersigned executed these Articles of Organization effective as of November 20, 2020. In accordance with the Act, the execution of these Articles of Organization constitutes an affirmation under the penalties of perjury the facts stated herein are true.

  
\_\_\_\_\_  
Kevin A. Kyle, Authorized  
Representative

**Acceptance by Registered Agent**

Having been named Registered Agent and designated to accept service of process for Shoulder Solutions, LLC, at the place designated herein, and being familiar with the obligations of that position, GSK Registered Agents, Inc., hereby agrees to act in this capacity and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of its duties as Registered Agent.

GSK Registered Agents, Inc., a Florida  
corporation

By:   
Kevin A. Kyle, Vice President

Dated: November 20, 2020

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