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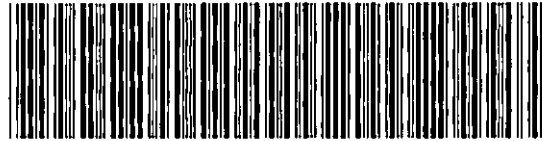
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**CT CORP**  
**3458 Lakeshore Drive, Tallahassee, FL 32312**  
**850-656-4724**

**Date:** 10/29/2020  
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Name:	SUZUKI MARINE USA, LLC
Document #:	
Order #:	13330465

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**ARTICLES OF ORGANIZATION**

SECRETARY OF STATE  
TALLAHASSEE, FL

**OF**

**SUZUKI MARINE USA, LLC**

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The undersigned Member or Authorized Representative of a Member signs these Articles of Organization and forms a limited liability company (the "*Company*") under the Florida Revised Limited Liability Company Act (the "*Act*"), as follows:

**NAME**

The name of the Company is: **Suzuki Marine USA, LLC**

**PRINCIPAL OFFICE ADDRESS AND STREET ADDRESS**

The address of the initial principal office of the Company is: 3251 East Imperial Highway, Brea, California 92821.

**PRINCIPAL OFFICE MAILING ADDRESS**

The mailing address of the initial principal office of the Company is: P.O. Box 1100, Brea, California 92822.

**EXISTENCE**

The Company's existence will commence upon filing.

**INITIAL MANAGERS**

The name and address of the Company's initial managers are as follows:

Yasuharu Osawa  
300 Takatsuka-cho, Minami-ku  
Hamamatsu-shi  
Shizuoka 432-8611 JAPAN

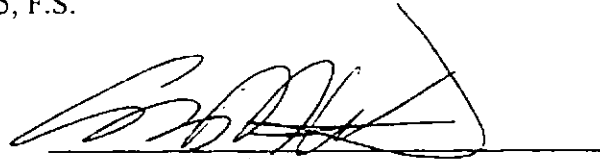
Masahiro Yamamoto  
3251 East Imperial Highway  
Brea, California 92821

Yoshiyuki Fujita  
300 Takatsuka-cho, Minami-ku  
Hamamatsu-shi  
Shizuoka 432-8611 JAPAN

**INITIAL REGISTERED OFFICE AND AGENT**

The name and street address of the initial registered agent and office of the Company are: NRAI Services, Inc., 1200 South Pine Island Road, Plantation, FL 33324.

This document is executed in accordance with section 605.0203 (1) (b), Florida Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

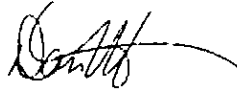
A handwritten signature in black ink, appearing to read 'Gregory M. Weigand', is written over a horizontal line.

Gregory M. Weigand  
Authorized Representative of Member

\* \* \* \* \*

**ACCEPTANCE BY REGISTERED AGENT**

I accept the appointment as Registered Agent of the Company to accept service of process on its behalf at the place designated in these Articles of Organization. I am familiar with, and accept, the obligations of my position as registered agent as provided for in the Act.



Donna Peterson-Riggs, Assistant Secretary

**NRAI Services, Inc.**  
1200 South Pine Island Road  
Plantation, FL 33324

Dated: October 29, 2020

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SECRETARY OF STATE  
TALLAHASSEE, FL

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