

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L20000325588
FILED 8:00 AM
October 14, 2020
Sec. Of State
mdsellars

Article I

The name of the Limited Liability Company is:
HIGHLAND ADVISORS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
18731 SE RIVER RIDGE RD
TEQUESTA, FL. US 33469

The mailing address of the Limited Liability Company is:
18731 SE RIVER RIDGE RD
TEQUESTA, FL. US 33469

Article III

The name and Florida street address of the registered agent is:
BUBECK ROBERT
18731 SE RIVER RIDGE RD
TEQUESTA, FL. 33469

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ROBERT BUBECK

Article IV

The name and address of person(s) authorized to manage LLC:

Title: AMBR
MARKETLINKSF, INC
18731 SE RIVER RIDGE RD
TEQUESTA, FL. 33469 US

Title: AMBR
STANTON HOLDONGS, LLC
PO BOX164
STANTON, NJ. 08885 US

Title: AMBR
CHARLES MCLAUGHLIN
2905 NEWKIRK AVE
WILMINGTON, NC. 28412 US

Title: AMBR
EX TERRA INVESTMENTS LLC
4608 ABBOT APT 120
DALLAS, TX. 75205 US

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Signature of member or an authorized representative

Electronic Signature: ROBERT BUBECK

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.