

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L20000143570
FILED 8:00 AM
May 27, 2020
Sec. Of State
mlumpkin

Article I

The name of the Limited Liability Company is:
RAMIREZ AND CLARK PUBLISHERS LLC

Article II

The street address of the principal office of the Limited Liability Company is:
4360 DEERWOOD LAKE PARKWAY
404
JACKSONVILLE, FL. UN 32216

The mailing address of the Limited Liability Company is:
P.O. BOX 551420
JACKSONVILLE, FL. UN 32255

Article III

The name and Florida street address of the registered agent is:
MARKS GRAY, P.A.
1200 RIVERPLACE BOULEVARD
SUITE 800
JACKSONVILLE, FL. 32207

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CRYSTAL T. BROUGHAN

Article IV

The name and address of person(s) authorized to manage LLC:

Title: MGR
WALTER S WESTERMAN III
P.O. BOX 551420
JACKSONVILLE, FL. 32255 US

Title: AR
COLLEEN Y WESTERMAN
P.O. BOX 551420
JACKSONVILLE, FL. 32255 US

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Signature of member or an authorized representative

Electronic Signature: WALTER SCOTT WESTERMAN, III

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.